(Rev. January 2020) Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

u Do not enter social security numbers on this form as it may be made public. u Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2019 Open to Public Inspection

A	For th	e 2019 calendar year, or tax year beginning $07/01/19$, and ending $06/30/2$	20						
В	Check if a	applicable: C Name of organization		D Employer	r identification number				
	Address (change Tanner Medical Center Group Return	\	,	MI/				
Ħ	Name cha	Doing business as		80-0	785570				
\equiv		Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone	e number				
$\mathbf{-}$	Initial retu			7770-8	836-9580				
	Final retu terminated								
	Amended	Carrollton GA 30117-3818		G Gross rec	eipts\$ 265,195,129				
=		r name and address of principal officer.	H(a) Is this a ord	a group return for subordinates X Yes					
Ш	Application	n pending Loy Howard			ਜ਼. ⊢				
		705 Dixie Street	H(b) Are all sub						
		Carrollton GA 30117-3818	-	_	(see instructions)				
<u></u>	Tax-exer	mpt status: X 501(c)(3) 501(c) () t (insert no.) 4947(a)(1) or 527] Stm	it 1					
<u>J</u>	Website		H(c) Group exe						
		organization: X Corporation Trust Association Other u L Y	ear of formation: 1	999	M State of legal domicile: GA				
P	Part I	Summary							
	1 E	Briefly describe the organization's mission or most significant activities:							
၁င		To serve communities throughout West Georgia and East	. Alabama	by of	fering a				
nar	l .	wide range of primary care and specialty practices.							
Governance	l .								
တိ	2 (Check this box ${f u}$ if the organization discontinued its operations or disposed of more than 2	25% of its net a	ssets.					
∞ಶ		Number of voting members of the governing body (Part VI, line 1a)		3	11				
ies	4 1	Number of independent voting members of the governing body (Part VI, line 1b)		. 4	9				
Activities	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)		. 5	0				
Act		Total number of volunteers (estimate if necessary)			50				
•	7a	Total unrelated business revenue from Part VIII, column (C), line 12		. 7a	469,451				
	1d	Net unrelated business taxable income from Form 990-T, line 39			<u>207,105</u>				
			Prior Yea		Current Year				
ne		Contributions and grants (Part VIII, line 1h)	2,083		10,644,072				
Revenue		Program service revenue (Part VIII, line 2g)	<u>255,352</u>		253,121,841				
Re		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		5,577	-2,792,563				
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,782		1,379,216				
		Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	259,426	,093	262,352,566				
		Grants and similar amounts paid (Part IX, column (A), lines 1–3)			0				
	1	Benefits paid to or for members (Part IX, column (A), line 4)	110 067	1 1 0 0	101 760 206				
ses		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	118,867	,120	121,768,326				
xpenses		Professional fundraising fees (Part IX, column (A), line 11e)			0				
Ε̈́		Total fundraising expenses (Part IX, column (D), line 25) u 0	120 207	, 000	140 604 000				
		Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	139,397		148,684,888				
		Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	<u>258,265</u>		270,453,214				
<u></u>	19	Revenue less expenses. Subtract line 18 from line 12	1,161 Beginning of Cur		-8,100,648 End of Year				
Net Assets or Fund Balances	20 -	Total assets (Part X, line 16)	170,390		430,161,441				
ASS	21 -	F (104,585		372,457,247				
Net	22 1	Net assets or fund balances. Subtract line 21 from line 20.	65,804		57,704,194				
	art II	Signature Block	03,001	,012					
		nalties of perjury, I declare that I have examined this return, including accompanying schedules and state	ments and to the	hest of m	v knowledge and helief it is				
		ect, and complete. Declaration of preparer (other than officer) is based on all information of which prepare			, intowiougo and bollor, it is				
Sig	n	Signature of officer		Date					
He		Carol Crews CFO							
	-	Type or print name and title							
		Print/Type preparer's name Preparer's signature	Date	Check	if PTIN				
Pai	d	Jacqueline G. Atkins		self-em	ployed P00861721				
Pre	parer	Firm's name } Draffin & Tucker LLP	, F	irm's EIN }	58-0914992				
Use	Only	PO Box 71309							
		Firm's address } Albany, GA 31708-1309	P	hone no.	229-883-7878				
May	v the IE	2S discuss this return with the preparer shown above? (see instructions)			V Vos No				

<u> Form 990 (2019) Tanner Medical Center Group Return 80-(</u>	0'7855'70 Page 2
Part III Statement of Program Service Accomplishments	
Check if Schedule O contains a response or note to any line in the	nis Part III 🔟
1 Briefly describe the organization's mission:	
To serve communities throughout West Georgia a	and East Alabama by offering a
wide range of primary care and specialty prac-	tices.
2 Did the organization undertake any significant program services during the year which were	not listed on the
prior Form 990 or 990-EZ?	
If "Yes," describe these new services on Schedule O.	
3 Did the organization cease conducting, or make significant changes in how it conducts, any	program
	□ Vaa ▼ Na
If "Yes," describe these changes on Schedule O.	
	warmana aan daaa aa waaaa wad bu
4 Describe the organization's program service accomplishments for each of its three largest p	
expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of	of grants and allocations to others,
the total expenses, and revenue, if any, for each program service reported.	
4a (Code:) (Expenses \$ 79,425,849 including grants of \$) (Revenue \$ 48,200,717)
Tanner Medical Center, Inc. Group physicians of	offer a wide range of medical
specialties, including interventional and non	-interventional cardiology,
family medicine, gastroenterology, general su	
internal medicine, neurology, obstetrics and	
psychiatry, pulmonary and critical care medical	
vascular surgery.	
Tannar Hagniga Cara provides hagnisa sara sar	riaga to gommunities
Tanner Hospice Care provides hospice care ser	
throughout west Georgia regardless of ability	
Tanner Home Health provides home health care	
Georgia regardless of ability to pay.	
4b (Code:) (Expenses \$ 34,824,885 including grants of \$) (Revenue \$ 34,326,116)
TMC/Higgins General Hospital, Inc. provides me	edical services which include
inpatient, outpatient, swing bed, and ancillar	
profit corporation, the organization provides	
regardless of their ability to pay for these	
1034141000.01.011011.4011101.00.1241.101.011000	~~ .
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•	
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•	
4c (Code:) (Expenses \$ 146,650,316 including grants of \$) (Revenue \$ 170,966,121)
TMC/Villa Rica Hospital, Inc. (Villa Rica) ope	erates a 53-bed acute care
hospital that serves the residents of Carroll	, Douglas, and Paulding
counties and other West Georgia communities. V	
92-bed inpatient psychiatric facility that ser	
the United States.	
one ontrod bodoob.	
•	
	•••••
4d Other program services (Describe on Schedule O.)	
	(Revenue \$

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	_		v
7	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	,		<u> </u>
Ū	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	_		
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446	v	
42-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
ıza	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	120		Х
h	Schedule D, Parts XI and XII	12a		<u> </u>
IJ	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	21	Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
••	If "Yes," complete Schedule G, Part III	19	77	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	04		v
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

_ [art IV Checklist of Required Schedules (Continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		163	140
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the		7	
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		-
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	١		
الم	to defease any tax-exempt bonds?	24c		
d 250	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
Zoa	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b		ZJa		
b	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	16 IIVan II nammata Calendria I Dant I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part			
	IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-	\ _V	
20	"Yes," complete Schedule L, Part IV	28c 29	X	Х
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		_^
30	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes,"	<u> </u>		
-	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			3.7
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			7
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note : All Form 990 filers are required to complete Schedule O.	38	X	
P	art V Statements Regarding Other IRS Filings and Tax Compliance	_ JO	1 22	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	I	

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a Χ If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes." enter the name of the foreign country **u** See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Χ If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Χ 6a If "Yes," did the organization include with every solicitation an express statement that such contributions or b gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). 7 Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? Χ 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7с If "Yes," indicate the number of Forms 8282 filed during the year ______ Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b b 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders 11a Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b Enter the amount of reserves on hand Χ 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a 14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? Χ 15 If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? Χ If "Yes," complete Form 4720, Schedule O.

	n 990 (2019) Tanner Medical Center Group Return 80-0785570			age 6
Pa	art VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, a			
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See	instru	ctions
	Check if Schedule O contains a response or note to any line in this Part VI		<u></u>	_X_
Sec	ction A. Governing Body and Management	_	-	<u> </u>
10	Enter the number of voting members of the governing body at the end of the tax year 1a 11		Yes	No
ıa	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 9			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3	Х	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		_X_
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		<u>X</u>
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
_	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			3.7
	stockholders, or persons other than the governing body?	7b		_X_
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		v	
a h	The governing body? Each committee with authority to act on behalf of the governing body?	8a 8b	X	
ь 9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at	00	Λ	
Ū	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Co	de.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		7.7	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
	Did the process for determining compensation of the following persons include a review and approval by		l l	Χ
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			47
15 a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15a		
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization			X
15 a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15a		
15 a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	15a		
15 a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	15a 15b		X
15 a b 16a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	15a 15b		X
15 a b 16a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	15a 15b		X
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	15a 15b		X
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	15a 15b		X
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Extion C. Disclosure List the states with which a copy of this Form 990 is required to be filed u GA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)	15a 15b		X
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Etion C. Disclosure List the states with which a copy of this Form 990 is required to be filed u GA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	15a 15b		X
15 a b 16a b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Extion C. Disclosure List the states with which a copy of this Form 990 is required to be filed u GA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)	15a 15b		X

financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ${f u}$

Carol Crews 705 Dixie Street

770-836-9580 <u>Carrol</u>lton GA 30117 DAA

Form **990** (2019)

Form 990 (2019)	Tanner	Medical	Center	Grain	Return	80-0785570
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Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

0.00

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) (B) (C) (D) (F) Name and title Average Position Reportable Reportable Estimated amount hours (do not check more than one compensation compensation of other ner week compensation box, unless person is both an from the from related officer and a director/trustee) organizations from the organization (list any (W-2/1099-MISC) (W-2/1099-MISC) organization and hours for related organizations related lighes dividual stitutional organizations employee below compensated dotted line) trustee trustee (1) Daniel Jackson 1.00 Chairman 3.00 Χ Χ 0 0 0 (2) Jeffrey Lindsey DMD 1.00 Vice Chairman 2.00 Χ Χ 0 0 0 (3) Mary Covington 1.00 Secretary 2.00 Χ Χ 0 0 0 (4) Gelon Wasdin 1.00 Treasurer 2.00 Χ 0 0 0 (5) Steve Adams 1.00 Director 2.00 Χ 0 0 0 (6) Anna Berry 1.00 Director 2.00 Χ 0 0 0 (7) Howard Ray 1.00 2.00 Χ 0 0 0 Director (8) Timothy Warren 1.00 2.00 0 0 0 Director (9) Lynn Clarke 1.00 2.00 Χ 0 0 Director 0 (10) Frederick O'Neal 1.00 Χ 2.00 0 0 0 Director (11) Eric Dalton 40.00

0

289,805

Administrator

									<u>Return 80-078</u>			P	age 8								
Part VII	Section A. Officer	s, Directors, T ⊺	ruste	es,			ploy	ees	, and Highest Compens □	ated Employees (continue	ed)										
Na	(A) ame and title	(B) Average hours per week (list any	box	Position (do not check more than on box, unless person is both a officer and a director/trustee					Position (do not check more than on box, unless person is both a				Position (do not check more than or box, unless person is both				an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated of otl compen from	:
F	Publ	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organizati related org	on and	IS								
(12) Je	rry Morris																				
Administ		24.00 16.00			Х				131,420	87,613		19,	<u>741</u>								
	nise Taylo	r 17.00																			
CCH	eq Schulen	24.00			Х				147,793	199,956		14,0	<u> </u>								
	as of 3/20	17.00 24.00				Х			99,447	298,343	;	23,3	318								
	borah Matt	hews								,		,									
CNO		17.00 24.00			Х				167,577	226,723		24,5	594								
(16) Su	san Fox	17 00																			
SVP, TMG		17.00				Χ			172,316	233,135		25,3	<u> 361</u>								
Sr. VP,	yne Senfel Bus Dev	17.00 24.00			Х				212,054	286,897	:	<u>25,2</u>	<u> 180</u>								
(18) Ji Former C	m Griffith	0.00						X	3,991	5,399			0								
		Arant, N 41.00	/ID					21	3,331	3,377											
Director	/Physician	2.00	X						1,185,629	0		23,8									
1b Subtota								u	2,410,032	1,338,066		56,6									
	om continuation she							u	6,887,474	3,783,726 5,121,792	3.	30,3 96,9									
2 Total nu	mber of individuals (in	ncluding but not	limite	ed to	tho				ve) who received more that		4:	<i>,</i> 50 , 5	<u> </u>								
геропар	le compensation from	the organization	on u	<u> 18</u>	8							Yes	No								
							•	•	yee, or highest compensa		3	Х									
4 For any	individual listed on lin	ne 1a, is the sur	n of	repo	rtable	е со	mper	nsati	ion and other compensation complete Schedule J for			21									
individua	al										4	Х									
for servi	ces rendered to the o	organization? If									5	Х									
1 Complet	te this table for your f	ive highest com	pens	ated	inde	epen	dent	con	ntractors that received mor	e than \$100,000 of	.voor										
compen		(A) I business address	comp	ensa	auon	ior	ıne c	aier		rithin the organization's tax (B) tion of services		(C) empensat	tion								
Apogee	Medical Mgmt				-	150	159	N.				nnpensai	IIUI								
Scotts	dale	A2	<u> 8</u> !	525	54-	-26	85	F	hysicians		9	,277	,364								
Multipl	e Sclerosis			1 2 					vnwood Circle NV VS Mamt/Ront	N, Suite 550											

compensation from the organization. Report compensation for the c	alendar year ending with or within the organization's tax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
Apogee Medical Mgmt 15059	N. Scottsdale Rd Suite 600	
Scottsdale AZ 85254-2685	Physicians	9,277,364
Multiple Sclerosis Center 3200 I	Downwood Circle NW, Suite 550	
Atlanta GA 30327-1624	MS Mgmt/Rent	3,276,764
Ra-Lin & Associates, Inc. 101 Page 1981	arkwood Circle	
Carrollton GA 30117-8756	Construction	2,488,327
R.K. Redding Construction, Inc. 412 Sa	angamore Road	
Bremen GA 30110-0426	Construction	2,187,247
Southern Therapy Services, Inc. 120 Ea	ast Center Street	
_Carrollton GA 30117-3303	Therapy Svcs	1,975,502
2 Total number of independent contractors (including but not limited to received more than \$100,000 of compensation from the organizatio		

Statement of Revenue Part VIII Check if Schedule O contains a response or note to any line in this Part VIII (C) Unrelated (A) Total revenue (D) Revenue excluded (B) Related or exempt function revenue from tax under sections 512-514 business revenue Gifts, Grants ilar Amounts 1a Federated campaigns 1a **b** Membership dues 1b **c** Fundraising events 1c **d** Related organizations 149,109 1d Contributions, and Other Simi **e** Government grants (contributions) 9,582,256 1e **f** All other contributions, gifts, grants, and similar amounts not included above 1f 912,707 g Noncash contributions included in lines 1a-1f ... 1g 10,644,072 h Total. Add lines 1a-1f 11 Business Code 623000 251,448,347 251,448,347 Program Service Revenue 2a Net Patient Service Revenue **b** Behavioral Hlth Mgmt - VR 621990 1,204,043 1,204,043 621990 308,856 308,856 Reference Lab - VR 621500 160,595 160,595 **d** Reference Lab - Higgins **f** All other program service revenue g Total. Add lines 2a-2f . u 253,121,841 3 Investment income (including dividends, interest, and other similar amounts) Income from investment of tax-exempt bond proceeds Royalties (i) Real (ii) Personal 6a Gross rents 6a 6b **b** Less: rental expenses c Rental inc. or (loss) 6c d Net rental income or (loss) Gross amount from (i) Securities (ii) Other sales of assets 50,000 7a other than inventory Revenue **b** Less: cost or other 2,842,563 basis and sales exps. 7b -2,792,563 **c** Gain or (loss) 7с Other -2,792,563-2,792,563d Net gain or (loss) **8a** Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 8a **b** Less: direct expenses 8b c Net income or (loss) from fundraising events **9a** Gross income from gaming activities. See Part IV, line 19 9a **b** Less: direct expenses 9b c Net income or (loss) from gaming activities u **10a** Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold 10b c Net income or (loss) from sales of inventory Business Code scellaneous Revenue 722514 515,894 515,894 11a Cafeteria 374,071 621990 374,071 **b** Professional Fee revenues 621990 265,960 265,960 C Incentives 621990 223,291 200,533 22,758 d All other revenue 1,379,216 e Total. Add lines 11a-11d u **u** | 262,352,566 | 253,492,954 469,451 -2,253,911 12 Total revenue. See instructions

	ion 501(c)(3) and 501(c)(4) organizations must	_	other organizations must o	complete column (A).	
	Check if Schedule O contains a resp				П
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	IIISPt	CCHO		Dy
2	Grants and other assistance to domestic	-			-
3	individuals. See Part IV, line 22				
J	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	4 040 500	1 200 420	2 (22 100	
6	trustees, and key employees Compensation not included above to disqualified	4,842,528	1,209,428	3,633,100	
Ü	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	302,712		302,712	
7	Other salaries and wages	105,447,032	102,425,628	3,021,404	
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)	4,393,364	4,262,546	130,818	
9	Other employee benefits	36,755	31,338	5,417	
10 11	Payroll taxes Fees for services (nonemployees):	6,745,935	6,358,272	387,663	
	Management	2,212,033	2,212,033		
b	Legal	11,537	2,212,000	11,537	
С	Accounting				
	Lobbying				
	Professional fundraising services. See Part IV, line 1	7			
	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column	17 100 400	15 756 106	1 246 014	
40	(A) amount, list line 11g expenses on Schedule O.)	17,102,400 50,119	15,756,186 49,909	1,346,214 210	
13	Advertising and promotion Office expenses	11,246,894	11,120,228	126,666	
14	Information technology	11,210,001	11,120,220	120,000	
15	Royalties				
16	Occupancy	1,986,851	1,863,666	123,185	
17	Travel	341,983	305,719	36,264	
18	Payments of travel or entertainment expenses	•			
40	for any federal, state, or local public officials Conferences, conventions, and meetings	159,261	147,684	11,577	
19 20	•	159,201	147,004	11,377	
21	Interest Payments to affiliates				
22	Depreciation, depletion, and amortization	13,243,459	13,130,996	112,463	
23	Insurance	838,568	832,999	5,569	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
а	(A) amount, list line 24e expenses on Schedule O.) Shared Services	63,239,120	63,239,120		
a b	Medical Supplies	34,039,104	34,039,104		
C	Licenses	1,935,970	1,857,630	78,340	
d	Miscellaneous	1,414,455	1,255,149	159,306	
е	All other expenses	863,134	803,415	59,719	
25	Total functional expenses. Add lines 1 through 24e	270,453,214	260,901,050	9,552,164	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here u if				
D4:	following SOP 98-2 (ASC 958-720)				
DAA					Form 990 (2019)

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year Cash—non-interest-bearing 12,848,725 1,126,612 Savings and temporary cash investments 2 Pledges and grants receivable, net 3 28,768,462 38,578,358 Accounts receivable, net 4 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 Assets Notes and loans receivable, net 7 3,189,798 4,237,575 Inventories for sale or use 8 Prepaid expenses and deferred charges -238,821 347,345 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 234,229,682 **b** Less: accumulated depreciation 10b 87,958,280 120,100,814 146,271,402 10c Investments—publicly traded securities 11 Investments—other securities. See Part IV, line 11 12 12 Investments—program-related. See Part IV, line 11 13 13 14 3,272,400 14 2,908,800 Intangible assets 2,448,802 236,691,349 Other assets. See Part IV, line 11 15 15 $430,\overline{161,441}$ 170,390,180 16 Total assets. Add lines 1 through 15 (must equal line 33) 16 Accounts payable and accrued expenses 12,275,042 9,000,636 17 17 Grants payable 18 18 Deferred revenue 19 4,086,372 19 Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 12,404,031 Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 95,584,702 343,691,802 25 of Schedule D 104,585,338 372,457,247 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here $\overline{\mathbb{X}}$ Assets or Fund Balances and complete lines 27, 28, 32, and 33. Net assets without donor restrictions 57,704,194 27 65,804,842 27 Net assets with donor restrictions 28 28 Organizations that do not follow FASB ASC 958, check here u and complete lines 29 through 33. Capital stock or trust principal, or current funds 29 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30

Form **990** (2019)

57,704,194

430,161,441

31

32

65,804,842

170,390,180

31

32

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orm	990 (2019) Tanner Medical Center Group Return 80-0785570				Pag	je 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	262	2,35	2,5	66
2	Total expenses (must equal Part IX, column (A), line 25)	2		,45		
3	Revenue less expenses. Subtract line 2 from line 1	3	3-			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	65	, 80	4,8	<u> 342</u>
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	<u> </u>	7 <u>,70</u>	4,1	<u> 94</u>
Pa	rt XII Financial Statements and Reporting					$\overline{}$
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>	<u></u>		<u></u>	
					Yes	No
1	Accounting method used to prepare the Form 990:					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in					
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or					
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis				7.7	
b	Were the organization's financial statements audited by an independent accountant?			2b	Χ	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a					
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of				3.7	
	the audit, review, or compilation of its financial statements and selection of an independent accountant?			2c	Χ	
	If the organization changed either its oversight process or selection process during the tax year, explain on					
_	Schedule O.					
за	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					37
l.	Single Audit Act and OMB Circular A-133?			3a		X
Ø	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			26		
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		

Form 990 (2019) Tanner Medical Center Group Return 80-0785570

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any	kod	not c	ss pei	ition more rson i	s both	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
Publ	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(20) Carol Crews	17.00									
CFO (21) Chelif Junor	25.00 , MD			Χ				265,638	359,392	25,612
	40.00									
Physician (22) Ben Camp, M.	0.00					X		671,919	0	17,535
VP, Medical Affairs	17.00				Х			259,339	350,871	24,652
(23) Rajat Jhanje	e, MD 40.00									
Physician	0.00					Х		885,469	0	24,989
(24) William Hine										
Contract CAO	30.00			Х				204,914	614,740	0
(25) William Wate	rs, M.D.								· , · - ·	
Former CMO	0.00						Х	298,721	404,152	0
(26) Shazib Khawa	ja, M.D.							2507721	101/132	
Physician (27) Loy Howard	40.00					Х		1,580,110	0	25,542
CEO CEO	17.00 27.00			Х				1,362,728	1,843,691	152,267
1b Subtotal							u	5,528,838	3,572,846	270,597
c Total from continuation she d Total (add lines 1b and 1c)							u u			
Total number of individuals (ir reportable compensation from				tho	se li	sted	abo	ve) who received more that	an \$100,000 of	
										Yes No
3 Did the organization list any for employee on line 1a? If "Yes,									ted	3
4 For any individual listed on lin organization and related organization and related organization.										4
5 Did any person listed on line for services rendered to the or										5
Section B. Independent Contract		700,	001	пріс		01100	uic	o for each percent		
1 Complete this table for your f compensation from the organ	ive highest compization. Report of	pens comp	ated ensa	inde	epen for	dent	cor aler	ntractors that received more	e than \$100,000 of vithin the organization's tax	year.
	(A) d business address								(B) tion of services	(C) Compensation
		_	_	_		_				
2 Total number of independent received more than \$100,000										

Form 990 (2019) Tanner Medical Center Group Return 80-0785570

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
(A) Name and title	(B) Average hours per week (list any	k officer and a director/trustee				s both	an	(D) Reportable compensation from the organization	(F) Estimated amount of other compensation from the				
Pub	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)		ganizatio	_	S
(28) Paul Perrot													
Past COO (left 1/2	17.00			X				155,868	210,880		1	8.3	364
(29) Tiffancy St	anfill, N	ĺΣ				Х			0				
(30) Onaje Greer								624,174	0			.0,3	964
Physician	40.00					X		578,594	0		2	οΔ 3	386
IIIybiciaii	0.00					77		370,354	U			. T , .	000
		igspace											
1b Subtotal							u	1,358,636	210,880		59,714		714
c Total from continuation d Total (add lines 1b and		•					u u						
Total number of individuals reportable compensation f	s (including but not	limite	ed to					ve) who received more that	an \$100,000 of				
									4l			Yes	No
3 Did the organization list ar employee on line 1a? If "Y	es," complete Sch	edule	J fo	or su	ch ii	ndivid	iual				3		
4 For any individual listed or organization and related or													
individual	ne 1a receive or a	 ccrue	cor	 nper	 nsatio	 on fro	om a	any unrelated organization	or individual		4		
for services rendered to the Section B. Independent Cont		'Yes,	" coi	mple	te S	chea	lule	J for such person		<u></u>	5		
1 Complete this table for yo	ur five highest com								e than \$100,000 of vithin the organization's tax	vear			
	(A) and business address	<u></u>							(B) tion of services		Coi	(C) mpensat	ion
Total number of independent received more than \$100,0													

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

Open to Public

u Attach to Form 990 or Form 990-EZ.

u Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name	of the	e organization	Tanner Medic	cal Center Group	o Ret	urn	Employer iden $80-078$	tification number
P	art I	Reas		y Status (All organization				
				se it is: (For lines 1 through 12			• • •	
1	Ň		·	sociation of churches described		•	,	
2	П	A school des	scribed in section 170(b)(1)(A)(ii). (Attach Schedule E (Fo	orm 990 d	r 990-EZ).)	
3	X	A hospital or	a cooperative hospital serv	vice organization described in s	section 1	70(b)(1)(A)(iii).	
4		A medical re	search organization operate	ed in conjunction with a hospita	l describe	d in sec	tion 170(b)(1)(A)(iii). Enter th	e hospital's name,
	_	city, and stat						
5		An organizati	ion operated for the benefit	of a college or university owner	d or oper	ated by a	governmental unit described	in
			(b)(1)(A)(iv). (Complete Pa	*				
6	Н		=	governmental unit described in				
7		•	ion that normally receives a section 170(b)(1)(A)(vi). (substantial part of its support f Complete Part II.)	from a go	vernment	al unit or from the general pul	blic
8	Ш	A community	trust described in section	170(b)(1)(A)(vi). (Complete Pa	art II.)			
9	Ш	_	=	scribed in section 170(b)(1)(A				=
		-	or a non-land-grant college	of agriculture (see instructions)	. Enter th	e name,	city, and state of the college of	or
10		university:	ion that normally receives:	(1) more than 33 1/3% of its su	t from	 n. contribi	utions membership fees and	aroee
10	Ш			mpt functions—subject to certain				
		support from	gross investment income a	and unrelated business taxable	income (I	ess secti	on 511 tax) from businesses	
			=	30, 1975. See section 509(a)(3				
11	Н	=	=	exclusively to test for public sa	-			
12	Ш	•		exclusively for the benefit of, to izations described in section 5				•
				that describes the type of supp				
	а		=	perated, supervised, or controlle			•	_
				wer to regularly appoint or elec	-			
			0 0	complete Part IV, Sections A				
	b	_		upervised or controlled in conn				=
				orting organization vested in the e Part IV, Sections A and C.	same pe	ersons tha	at control or manage the supp	ortea
	c			supporting organization operat	ted in cor	nection v	with and functionally integrate	d with
		its suppo	orted organization(s) (see in	nstructions). You must complete	te Part I\	/, Sectio	ns A, D, and E.	~ ,
	d		, ,	ed. A supporting organization of	•		0	` ,
				ne organization generally must s	•		•	eness
	е			must complete Part IV, Secti ceived a written determination for				
	C			on-functionally integrated suppo				
	f	Enter the nur	mber of supported organiza	itions				
	g	Provide the f	ollowing information about	the supported organization(s).	1			ı
(i)		e of supported	(ii) EIN	(iii) Type of organization		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of
	org	anization		(described on lines 1–10 above (see instructions))	,	nent?	instructions)	other support (see instructions)
					Yes	No	,	,
(A)								
(B)								
(C)								
(D)								
(E)								
Tota								

Schedule A (Form 990 or 990-EZ) 2019

Page 2

n 990 or 990-EZ) 2019 Tanner Medical Center Group Return 80-0785570

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			4			
Caler	ndar year (or fiscal year beginning in) u	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1112	he	GliO		701	У
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support			<u> </u>			
Caler	idar year (or fiscal year beginning in) u	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc						
13	First five years. If the Form 990 is for the	•				. , . ,	. \Box
<u></u>	organization, check this box and stop he	re					
	tion C. Computation of Public					T	T
14	Public support percentage for 2019 (line 6						%
15	Public support percentage from 2018 Sch	edule A, Part II, lir	ne 14				%
16a	33 1/3% support test—2019. If the orga				is 33 1/3% or mor	e, check this	. —
	box and stop here. The organization qua						▶ ∟
b	33 1/3% support test—2018. If the organization this box and stop here. The organization						
17a		-					
	10% or more, and if the organization mee				-	•	
	Part VI how the organization meets the "	facts-and-circumsta	ances" test. The	organization qualifi	es as a publicly s	upported	
	organization						▶ ∟
b	10%-facts-and-circumstances test—2	018. If the organization	ation did not chec	k a box on line 13	, 16a, 16b, or 17a	, and line	
	15 is 10% or more, and if the organization				-		
	Explain in Part VI how the organization n	neets the "facts-an	d-circumstances"	test. The organiza	ation qualifies as a	publicly	
	supported organization						▶ ∟
18	Private foundation. If the organization d						
	instructions					<u></u>	▶ ∟

Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

	tion A. Fublic Support							
Caler	dar year (or fiscal year beginning in) u	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019		(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1112		GUU				У
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose							
3	Gross receipts from activities that are not an unrelated trade or business under section 513							
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit to the organization without charge							
6	Total. Add lines 1 through 5							
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons							
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year							
	Add lines 7a and 7b						_	
8	Public support. (Subtract line 7c from line 6.)							
	tion B. Total Support							
Caler	dar year (or fiscal year beginning in) u	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019		(f) Total
9	Amounts from line 6							
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .							
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						\perp	
С	Add lines 10a and 10b						\dashv	
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						\perp	
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)							
13	Total support. (Add lines 9, 10c, 11,							
	and 12.)							
14	First five years. If the Form 990 is for the organization, check this box and stop he	-		fourth, or fifth tax				▶ □
Sec	tion C. Computation of Public	Support Perc						
15	Public support percentage for 2019 (line			umn (f))			15	%
16	Public support percentage from 2018 Sch						16	%
Sec	tion D. Computation of Investm							
17	Investment income percentage for 2019			13, column (f))			17	%
18	Investment income percentage from 2018						18	%
19a	33 1/3% support tests—2019. If the org							
	17 is not more than 33 1/3%, check this b							▶ ∟
b	33 1/3% support tests—2018. If the org	-	-			-		
	line 18 is not more than 33 1/3%, check t	his box and stop	here. The organiz	ation qualifies as	a publicly support	ed organizatio	n	> <u>L</u>
20	Private foundation. If the organization of	did not check a bo	ox on line 14, 19a,	or 19b, check this	box and see instr	uctions		

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A. D. and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing 1 documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation, If historic and continuing relationship, explain,
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes." explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and b satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes." explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If 4a "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- **Substitutions only.** Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

П		Yes	No
		7	-110
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	40		
	4c		
	40		
	5a		
	5b		
	5c		
	30		
	6		
	-		
	7		
	8		
	9a		
	- 54		
	9b		
	9с		
	10a		
	10b		
/ E	orm gov	or gan	EZ) 2019
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Schedule A (

	ile A (Form 990 or 990-EZ) 2019 Tanner Medical Center Group Return 80-078557	U		Page 5
Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	ion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
-	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
		4		
2	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	_		
	supervised, or controlled the supporting organization.	2		
Sect	ion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	ion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
•				
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
Cast	supported organizations played in this regard.	3		
Sect	ion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	1s).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instr	ruction	s).	
2 /	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
		2b		
•	activities but for the organization's involvement.	20		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	25		
	trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2019 Tanner Medical Center Group			570 Page 6
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting C			
1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on N			
instructions. All other Type III non-functionally integrated supporting organizations m	ust co	mplete Sections A through	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally integrate	d Type	e III supporting organizatio	n (see

instructions).

Schedu Par t	le A (Form 990 or 990-EZ) 2019 Tanner Medical Ce V Type III Non-Functionally Integrated 509(a)(3)				
Pail	Type iii Non-Functionally integrated 509(a)(5)) Suppo	rung Organ	izations (continued)	
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exempt purp	oses			
2	Amounts paid to perform activity that directly furthers exempt purpose organizations, in excess of income from activity	es of supp	orted		INV
3	Administrative expenses paid to accomplish exempt purposes of sup	ported org	anizations		/ / / / / / / / / / / / / / / / / / /
4	Amounts paid to acquire exempt-use assets				
5	Qualified set-aside amounts (prior IRS approval required)				
6	Other distributions (describe in Part VI). See instructions.				
7	Total annual distributions. Add lines 1 through 6.				
8	Distributions to attentive supported organizations to which the organizations	zation is re	esponsive		
	(provide details in Part VI). See instructions.				
9	Distributable amount for 2019 from Section C, line 6				
10	Line 8 amount divided by line 9 amount	1	()	(11)	/m>
	Section E - Distribution Allocations (see instructions)	Excess	(i) Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2019				
	(reasonable cause required-explain in Part VI). See				
	instructions.				
3	Excess distributions carryover, if any, to 2019				
	From 2014				
	From 2016				
	From 2017				
	From 2018				
	Total of lines 3a through e				
	Applied to underdistributions of prior years				
	Applied to 2019 distributable amount				
i	Carryover from 2014 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.				
4	Distributions for 2019 from				
	Section D, line 7:				
a	Applied to underdistributions of prior years				
b	Applied to 2019 distributable amount				
	Remainder. Subtract lines 4a and 4b from 4.				
5	Remaining underdistributions for years prior to 2019, if				
	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in Part VI . See instructions.				
6	Remaining underdistributions for 2019. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
7	Part VI. See instructions. Excess distributions carryover to 2020. Add lines 3j				
'	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2015				
b	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
_	Excess from 2019				

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Fo				iner ion Pr	Medle	al Cer	iter (iroup	Return	1 80-07	85570 II line 170	Page 8 or 17b; Part
rait VI												IV, Section
	B, lines	1 and 2	; Part IV,	Section	n C, line	1; Part IV	, Section	n D, lines	2 and 3;	Part IV, S	ection E, lii	nes 1c, 2a, 2b
	3a, and	3b; Par	t V, line 1	; Part \	/, Section	n B, line 1	1e; Part '	V, Sectio	n D, lines	5, 6, and	8; and Par	t V, Section E
-	imes 2,	o, and t	o. Also co	ompiete	this pan	l for any	additiona	al inioime	uon. (See	instructio	(18.)	$\overline{}$
												
• • • • • • • • • • • • • • • • • • • •												
•												
*												
•												
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Schedule B (Form 990, 990-EZ,

or 990-PF)
Department of the Treasury
Internal Revenue Service

Name of the organization

Schedule of Contributors

u Attach to Form 990, Form 990-EZ, or Form 990-PF. u Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

2019

80-0785570 Tanner Medical Organization type (check one): Filers of: Section: Form 990 or 990-EZ X 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Noncash (Complete Part II for noncash contributions.)

\$ 10,000

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 7		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 8		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
9		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
1.0.	Name, address, and ZIF + 4	\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
.11.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
.12.		\$ 60,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				

Tann	er Medical Center Group Return	80	-0785570
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.13		\$10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.14		\$8,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.15.		\$ 36,400	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	Nume, address, and En 14	\$ 7,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. . 17	Name, address, and ZIP + 4	Total contributions \$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.18.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
.19.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 20.		\$ 11,100	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 21.		\$ 10,000	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 22.	Name, address, and ZiF + 4	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 23.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 24.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 25.		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
. 26		\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a)	(b)	(c)	(d)				
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution				
. 27.		\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
28.	Name, address, and ZiF + 4	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
.29.		\$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
30		\$ 15,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)				

'I'ann	<u>er Medical Center Group Return</u>	80	-0785570
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	s needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
. 31.		\$10,000	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.32.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.33.		\$ <u>10,000</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 34	Name, address, and ZIP + 4	Total contributions \$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.35.		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
. 3.6.		\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Page 7 of 7 Schedule B (Form 990, 990-EZ, or 990-PF) (2019) Employer identification number Name of organization Tanner Medical Center Group Return 80-0785570 Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (a) (c) (d) Name, address, and ZIP **Total contributions** Type of contribution No. 37 Person **Payroll** \$ 5,000 Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 38 Person **Payroll** \$ 5,000 Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 39 Person **Payroll** \$ 10,000 Noncash (Complete Part II for noncash contributions.) (b) (d) (a) (c) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 40 Person **Payroll** \$ 20,000 Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 41 Person **Payroll** \$ 17,847 Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash

(Complete Part II for noncash contributions.)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
u Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
u Attach to Form 990.
u Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name	of the organization	4 1	Employer identification number
T	anner Medical Center Group Return	ection	80-0785570
Pa	ort I Organizations Maintaining Donor Advised	Funds or Other Similar Funds	or Accounts.
	Complete if the organization answered "Yes" of	on Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing	that the assets held in donor advised	<u>_</u>
	funds are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors	in writing that grant funds can be used	
	only for charitable purposes and not for the benefit of the donor or or	donor advisor, or for any other purpose	
	conferring impermissible private benefit?		Yes No
Pa	art II Conservation Easements.		
	Complete if the organization answered "Yes" of	on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (che	eck all tha <u>t a</u> pply).	
	Preservation of land for public use (for example, recreation or e	education) Preservation of a historically	important land area
	Protection of natural habitat	Preservation of a certified h	nistoric structure
	Preservation of open space	_	
2	Complete lines 2a through 2d if the organization held a qualified con	nservation contribution in the form of a co	nservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total account actioned by accounting accounts		OI-
С	Number of conservation easements on a certified historic structure		
d			
	historia structura listed in the National Posister		2d
3	Number of conservation easements modified, transferred, released,		ization during the
	tax year ${f u}$, ,	G
4	Number of states where property subject to conservation easement	is located u	
5	Does the organization have a written policy regarding the periodic n		
	violations, and enforcement of the conservation easements it holds'		☐ Yes ☐ No
6	Staff and volunteer hours devoted to monitoring, inspecting, handlin		
	u	3	3 ,
7	Amount of expenses incurred in monitoring, inspecting, handling of	violations, and enforcing conservation eas	sements during the year
	u \$	3	3 ,
8	Does each conservation easement reported on line 2(d) above satisfied	sfy the requirements of section 170(h)(4)(B)(i)
_			□ Vaa □ Na
9	In Part XIII, describe how the organization reports conservation easi		· · · · · · · · · · · · · · · · · · ·
-	balance sheet, and include, if applicable, the text of the footnote to	•	
	organization's accounting for conservation easements.	3	
Pa	art III Organizations Maintaining Collections of A	rt. Historical Treasures, or Oth	ner Similar Assets.
	Complete if the organization answered "Yes" of	on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, not	to report in its revenue statement and bala	ance sheet works
	of art, historical treasures, or other similar assets held for public exh	-	
	service, provide in Part XIII the text of the footnote to its financial st		·
b	If the organization elected, as permitted under FASB ASC 958, to re		e sheet works of
	art, historical treasures, or other similar assets held for public exhibit		
	provide the following amounts relating to these items:	, sassans., or rossarsii iii ididioidilot	
	(i) Revenue included on Form 990, Part VIII, line 1		u \$
2	* * * * * * * * * * * * * * * * * * * *	or other similar assets for financial gain	
2	If the organization received or held works of art, historical treasures	_	provide trie
_	following amounts required to be reported under FASB ASC 958 rel	_	(
a	Revenue included on Form 990, Part VIII, line 1		
þ	Assets included in Form 990. Part X		u \$

Sche	dule D (Form 990) 2019 Tanner N	<u> Medical Cer</u>	iter Group	Return	80-07855	70		Page 2	
Pa	rt III Organizations Maintaini	ng Collections of	of Art, Historic	cal Treasure	s, or Other S	Similar Ass	ets (co	ontinued)	
3	3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):								
a b	Public exhibition Scholarly research	d e	Loan or exchange) O K			
	Preservation for future generations		Other						
C		collections and avale	in how thou furtho	r the organization	n'a avamet pure	oo in Port	JY		
4	Provide a description of the organization's XIII.	collections and expla	in now they further	r trie Organizatio	ons exempt purpo	ise in Part			
5	During the year, did the organization solici	t or receive donation	s of art, historical t	reasures, or oth	er similar				
·	assets to be sold to raise funds rather than						Ye	s No	
Pa	ert IV Escrow and Custodial		- p						
	Complete if the organizati	_	es" on Form 99	0, Part IV, lir	ne 9, or report	ed an amo	unt on	Form	
	990, Part X, line 21.								
та	Is the organization an agent, trustee, custo included on Form 990, Part X?		•				☐ Ye	s No	
b	If "Yes," explain the arrangement in Part X						🗀 165 🗀 110		
	3.		3				Amount		
С	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on	Form 990, Part X, li	ne 21, for escrow of	or custodial acco	ount liability?		Ye	s No	
b	If "Yes," explain the arrangement in Part X	III. Check here if the	explanation has be	een provided on	Part XIII	<u></u>	<u></u>		
Pa	rt V Endowment Funds.								
	Complete if the organizati	on answered "Ye	es" on Form 99						
		(a) Current year	(b) Prior year	(c) Two year	ars back (d) Th	ree years back	(e) Four	years back	
1a	Beginning of year balance								
	Contributions								
С	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities and								
	programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the c		nce (line 1g, columi	n (a)) held as:					
	Board designated or quasi-endowment u								
	Permanent endowment u %								
С	Term endowment u %								
2-	The percentages on lines 2a, 2b, and 2c s	· ·		d a.a.d a.d.a.i.a.i.a.ta.					
3a	Are there endowment funds not in the pos	session of the organi	zation that are neith	a and administer	rea for the		ſ	Yes No	
	organization by:						20(i)	Yes No	
	(i) Unrelated organizations(ii) Related organizations						10 - (::) 1		
h	If "Yes" on line 3a(ii), are the related organ	izatione lietod as roa							
4	Describe in Part XIII the intended uses of			X:			_ JD		
Pa	ert VI Land, Buildings, and Ed		downlone fands.						
	Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.								
	Description of property	(a) Cost or other		t or other basis	(c) Accumulat		(d) Book		
		(investment)	[(other)	depreciation				
1a	Land		11,	065,005			11,06	5,005	
	Buildings			477,028	47,638			8,489	
	Leasehold improvements			019,567	1,936			2,828	
	Equipment			496,008	38,383			3,006	
	Other			172,074	,			2,074	
	L. Add lines 1a through 1e. (Column (d) mus					11 1.		1 402	

Part VII		- Other Securities.			
	Complete if the	e organization answered "Yes" o	n Form 990, Part IV,	line 11b. See Form 99	0, Part X, line 12.
		of security or category	(b) Book value	(c) Method of	
(A) Ei		name of security)		Cost or end-of-year	ar market value
(1) Financial (derivatives		POTIO	n (c	\mathbf{m}
(3) Other	id equity interests		UUIIU		/
(A)					
(B)					
(D)					
(E)					
<u>(F)</u>					
(G)					
		rm 990, Part X, col. (B) line 12.) u			
Part VIII		rm 990, Part X, col. (B) line 12.) u - Program Related.			
i dit viii		e organization answered "Yes" o	n Form 990. Part IV.	line 11c. See Form 99	0. Part X. line 13.
		ption of investment	(b) Book value	(c) Method of	
				Cost or end-of-year	ar market value
(1)					
(2)					
(3)					
(4)					
(5)					
<u>(6)</u> (7)					
(8)					
(9)					
	n (b) must equal Fo	rm 990, Part X, col. (B) line 13.) u			
Part IX	Other Assets.				
_	Complete if the	e organization answered "Yes" o	n Form 990, Part IV,	line 11d. See Form 99	
		(a) Description			(b) Book value
(1)		e from related parti	.es		234,638,528
(2)	Otł Due	6 .1.1.1	1		1,056,283 996,538
(3) (4)	Due	e iiom chird parcies)		990,330
(5)					
(6)					
(7)					
(8)					
(9)					
		rm 990, Part X, col. (B) line 15.)		u	236,691,349
Part X	Other Liabilities		n Form 000 Port IV	ling 11g or 11f Cog E	orm 000 Dort V
	line 25.	e organization answered "Yes" o	II FOIIII 990, Fait IV,	ille TTe OF TTI. See Fo	oiiii 990, Pait A,
1.		cription of liability			(b) Book value
	income taxes				
	o related p	parties			342,561,180
(3) Third	party sett	lements			1,130,622
(4)					
(5)					
(6)					
(7)					
(8)					
(9)	n (h) must equal Fo	rm 990, Part X, col. (B) line 25.)		u	343,691,802
·	· / · · · ·	ns. In Part XIII, provide the text of the fo	ootnote to the organization'		
-	· · · · · · · · · · · · · · · · · · ·	tax positions under FASB ASC 740. Che			

Schedule D (Form 990) 2019 Tanner Medical Center Group Return 80-0785570 Pag								
Pa	rt XI Reconciliation of Revenue per Audited Financial Statements With Revenue pe	r Ret	urn.					
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.							
1	Total revenue, gains, and other support per audited financial statements	1						
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:							
а	Net unrealized gains (losses) on investments		M/					
b								
С	Recoveries of prior year grants 2c							
d	Other (Describe in Part XIII.)							
е	Add lines 2a through 2d	2e						
3	Subtract line 2e from line 1	3						
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:							
а	Investment expenses not included on Form 990, Part VIII, line 7b							
b	Other (Describe in Part XIII.)							
С	Add lines 4a and 4b	4c						
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5						
Pa	rt XII Reconciliation of Expenses per Audited Financial Statements With Expenses	oer R	eturn.					
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.							
1	Total expenses and losses per audited financial statements	1						
	Amounts included on line 1 but not on Form 990, Part IX, line 25:							
а	Donated services and use of facilities 2a	_						
b	Prior year adjustments 2b	_						
С	Other losses 2c	_						
d	Other (Describe in Part XIII.)							
е	Add lines 2a through 2d	2e						
3	Subtract line 2e from line 1	3						
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:							
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a							
b	Other (Describe in Part XIII.)							
	Add lines 4a and 4b	4c						
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5						
Pa	rt XIII Supplemental Information.							
'rovi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line	1; Part	X, line					
; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.								
Ρá	art X - FIN 48 Footnote							

The Medical Center is a not-for-profit corporation that has been recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code. The Medical Center applies accounting policies that prescribe when to recognize and how to measure the financial statement effects of income tax positions taken or expected to be taken on its income tax returns. These rules require management to evaluate the likelihood that, upon examination by the relevant taxing jurisdictions, those income tax positions would be sustained. Based on that evaluation, the Medical Center only recognizes the maximum benefit of each income tax position that is more than 50% likely of being sustained. To the extent that all or a portion of the benefits of an

income tax position are not recognized, a liability would be recognized for

the unrecognized benefits, along with any interest and penalties that would
result from disallowance of the position. Should any such penalties and
interest be incurred, they would be recognized as operating expenses.
Based on the results of management's evaluation, no liability is recognized
in the accompanying balance sheet for unrecognized income tax positions.
Further, no interest or penalties have been accrued or charged to expense
as of June 30, 2020 and 2019 or for the years then ended. The Medical
Center's tax returns are subject to possible examination by the taxing
authorities. For federal income tax purposes, the tax returns essentially
remain open for possible examination for a period of three years after the
respective filing deadlines of those returns.
Tanner Medical Group is part of a tax-exempt organization pursuant to
Section 501(c)(3) of the Internal Revenue Code. The affiliated business
services provided are, however, subject to unrelated business income taxes
and a Form 990-T, Exempt Organization Business Income Tax Return is filed
for these services.

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

10

Hospitals

u Complete if the organization answered "Yes" on Form 990, Part IV, question 20. u Attach to Form 990.

Employer identification number

u Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

				r Group Return		<u>0-0785570</u>			
Pa	art I Financial Ass	istance and Cer	tain Other	Community Benefits	at Cost		ΔV		
								Yes	No
1a	Did the organization have a	financial assistance p	oolicy during the	ne tax year? If "No," skip to q	uestion 6a		1a	X	
b	If "Yes," was it a written police	cy?					1b	X	
2	If the organization had multip	ole hospital facilities,	indicate which	n of the following best describ	oes application of				
	the financial assistance police	· ·		-					
	X Applied uniformly to all h	,		I uniformly to most hospital fa	acilities				
	Generally tailored to ind	•							
3	Answer the following based	•		v criteria that applied to the la	argest number of				
•	the organization's patients de		acrice engionic	y chieffa and applied to the i	argoot riumbor or				
2	Did the organization use Fed		nes (FPG) as	a factor in determining eligib	ility for providing				
а				a factor in determining eligib			20	X	
	100% 150%				illy for free care		3a	<u> </u>	
		L		Other <u>250</u> %	O If IIV II				
D	Did the organization use FP				are? II Yes,			37	
	indicate which of the following						3b	X	
				350% 400%	Other	%			
С	If the organization used factor		_	= -					
				the description whether the					
		old, regardless of inc	ome, as a fac	ctor in determining eligibility fo	or free or				
	discounted care.								
4				the largest number of its pa	tients during the		_	37	
_	tax year provide for free or o		,				4	X	
	Did the organization budget					ring the tax year?	5a	X	
	If "Yes," did the organization		•	•			5b	X	
С	If "Yes" to line 5b, as a resul	=		=	de free or		_		
	discounted care to a patient						5c	<u> </u>	X
	Did the organization prepare			the tax year?			6a	X	
b	If "Yes," did the organization						6b	X	
			s provided in	the Schedule H instructions.	Do not submit				
	these worksheets with the S	chedule H.							
7	Financial Assistance and Ce		•			T			
	Financial Assistance and	(a) Number of activities or	(b) Persons served	s (c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	'	(f) Per of to	
viean	s-Tested Government Programs	programs (optional)	(optional)	·		,		exper	
а	Financial Assistance at cost (from						-+		
u	Worksheet 1)			12,867,805		12,867,8	05	4	1.76
b	Medicaid (from Worksheet 3, column a)								_
				41,817,622	30,404,219	11,413,4	03	4	1.22
С	Costs of other means-tested								
	government programs (from						0	r	0.00
d	Worksheet 3, column b) Total. Financial Assistance and						\dashv		
u	Means-Tested Government Program	 s						_	
				54,685,427	30,404,219	24,281,2	08	8	3.98
	Other Benefits								
е	Community health improvement								
	services and community benefit operations (from Worksheet 4)			1,843,523	151,446	1,692,0	77	٢	0.63
f	Health professions education			2,010,020			+		
•	(from Worksheet 5)			4,950		4,9	50	C	0.00
g	Subsidized health services (from								
-	Worksheet 6)			4,447,200	1,204,043	3,243,1	57	1	L.20
h	Research (from Worksheet 7)			107,391		107,3	91	C	0.04
i	Cash and in-kind contributions								·
	for community benefit (from			600 600		620 6	ا م	^)))
	Worksheet 8)			628,600	1 255 400	628,6).23
J	Total. Other Benefits			7,031,664	1,355,489	5,676,1			2.10
k	Total. Add lines 7d and 7j	1		61,717,091	31,759,708	29,957,3	83 I		1.08

n 990) 2019 Tanner Medical Center Group Return 80-0785570 Page Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the Part II health of the communities it serves.

	Publ	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense		
1	Physical improvements and housing)				0	0.00		
2	Economic development		-	97,538		97,538	0.04		
3	Community support					0	0.00		
4	Environmental improvements					0	0.00		
5	Leadership development and training for community members			1,500		1,500			
6	Coalition building					0	0.00		
7	Community health improvement advocacy					0	0.00		
8	Workforce development			111,250		111,250	0.04		
9	Other					0	0.00		
10	Total			210,288		210,288	0.08		
F	Part III Bad Debt, Medi	icare, & Coll	ection Practices						
Section A Red Debt Expense									

Se	ction A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	Х	
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the			
	methodology used by the organization to estimate this amount 2 29,626,359			
3				
	patients eligible under the organization's financial assistance policy. Explain in Part VI the			
	methodology used by the organization to estimate this amount and the rationale, if any,			
	for including this portion of bad debt as community benefit 3			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense or the page number on which this footnote is contained in the attached financial statements.			
Se	ction B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME) 5 40,723,807			
	benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported			
	on line 6. Check the box that describes the method used:			
	Cost accounting system Cost to charge ratio X Other			
Se	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Enter total revenue received from Medicare (including DSH and IME) Enter Medicare allowable costs of care relating to payments on line 5 Subtract line 6 from line 5. This is the surplus (or shortfall) Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:			
9	a Did the organization have a written debt collection policy during the tax year?	9a	Х	
	• • • • • • • • • • • • • • • • • • • •			
			X	

Part IV Management Co	mpanies and Joint Ventures (owned 10% or more by officers, directors,	trustees, key employe	es, and physicians-see	e instructions)
(a) Name of entity	(b) Description of primary activity of entity	profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

							Page 3			
Part V Facility Information	_	_	_		_		_	_	T	
Section A. Hospital Facilities	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research	ER-24 hours	ER-other		
(list in order of size, from largest to smallest—see instructions)	nsec	eral	dren'	hing	cal a	earc	24 h	othe		
How many hospital facilities did the organization operate during	ho	mec	s ho	ho_	эээ	h fa	ours			
the tax year? 2	spita	dical	ospii	spita	ss h	facility			n Copy	1
		& S	<u>a</u>	<u> </u>	dsoi	Ü	N			
Name, address, primary website address, and state license number		urgi			ital					Facility
(and if a group return, the name and EIN of the subordinate hospital		<u>a</u>								reporting group
organization that operates the hospital facility)									Other (describe)	group
1 TMC/Higgins General Hospital										
200 Allen Memorial Drive										
Bremen GA 30110										
www.tanner.org										
071-584	Х	Х			Х		Х		Swing Beds, RHCs	A
2 TMC/Villa Rica Hospital, Inc.									-	
705 Dallas Highway										
Villa Rica GA 30180	1									
www.tanner.org										
022-424	Х	X						X	Psych Unit	A
022 121	27	22						122	PSYCH UNIC	
	-									
	-									
	-									
	1									
	l									
	1									
	-									
	1									
										+
	1									
	1									
	-									
	-									

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group A

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1,2



			Yes	No
Com	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
-	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	T			
b				
C				
Ū	health needs of the community			
d	· 💬			
e	V - 1 to 1			
	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
•	and minority groups			
a	The process for identifying and prioritizing community health needs and services to meet the			
9	community health needs			
h	The process for consulting with persons representing the community's interests			
	The process for consulting with persons representing the community's interests X The impact of any actions taken to address the significant health needs identified in the hospital			
•	facility's prior CHNA(s)			
	i Other (describe in Section C)			
<i>1</i>	Indicate the tax year the hospital facility last conducted a CHNA20 19			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent			
•	the broad interests of the community served by the hospital facility, including those with special knowledge of or			
	expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from			
	persons who represent the community, and identify the persons the hospital facility consulted	5	Х	
62	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	<u>-</u>	21	
va		6a	Х	
h	nospital facilities in Section C Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	Ua_	22	
D	list the other exemplestions in Costion C	6b	Х	
7		7	X	
•	If "Yes," indicate how the CHNA report was made widely available (check all that apply):		21	
а				
b				
C				
d				
8 8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
9	identified through its most recently conducted CHNA2 If "No." skin to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy20_19		-23	
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
	If "Yes," (list url): www.tanner.org		2.5	
	of "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Х
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
• •	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
. _ u	CUNIA are required by postion FOA(v)/2)2	12a		X
h	of "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form	.20		
J	4720 for all of its hospital facilities? \$			
	יורבט וטו מוו טו ווט ווטסףונמו ומטווונוטט: שי			

Financial	Assistance	Policy	(FAP)
riiiaiiciai	ASSISIALICE	FUILCY	(FAF)

Nam	Name of hospital facility or letter of facility reporting group A						
	Dublic Inchaction Con		Yes	No			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:						
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X				
	If "Yes," indicate the eligibility criteria explained in the FAP:						
а	X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250 %						
	and FPG family income limit for eligibility for discounted care of <u>350</u> %						
b	Income level other than FPG (describe in Section C)						
С	Asset level						
d	d X Medical indigency						
e Insurance status							
f Underinsurance status							
g	Residency						
h	Other (describe in Section C)						
14	Explained the basis for calculating amounts charged to patients?	14	_X_				
15	Explained the method for applying for financial assistance?	15	X				
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying						
	instructions) explained the method for applying for financial assistance (check all that apply):						
а	Described the information the hospital facility may require an individual to provide as part of his or her						
_	application						
b X Described the supporting documentation the hospital facility may require an individual to submit as part							
of his or her application							
c X Provided the contact information of hospital facility staff who can provide an individual with information							
_1	about the FAP and FAP application process						
a	Provided the contact information of nonprofit organizations or government agencies that may be						
_	sources of assistance with FAP applications						
e		40	v				
16	Was widely publicized within the community served by the hospital facility?	16	X				
_	If "Yes," indicate how the hospital facility publicized the policy (check all that apply): X The FAP was widely available on a website (list url):						
a b	X The FAP was widely available on a website (list url): www.tanner.org X The FAP application form was widely available on a website (list url): www.tanner.org						
	X A plain language summary of the FAP was widely available on a website (list url). WWW.tanner.org						
q							
d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)							
۵	_ · · · ·						
·	e X The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)						
f	nospital facility and by mail) f X A plain language summary of the FAP was available upon request and without charge (in public						
-	locations in the hospital facility and by mail)						
g X Individuals were notified about the FAP by being offered a paper copy of the plain language summary of							
Ū	the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via						
	conspicuous public displays or other measures reasonably calculated to attract patients' attention						
h	X Notified members of the community who are most likely to require financial assistance about availability						
of the FAP							
i	X The FAP, FAP application form, and plain language summary of the FAP were translated into the						
	primary language(s) spoken by Limited English Proficiency (LEP) populations						
j	Other (describe in Section C)						
	School	ulo H /	orm 00	0) 2019			

Part V Facility Information (continued)								
3illir	ng a	nd Collections						
Nam	ame of hospital facility or letter of facility reporting group A							
				Yes	No			
17	Dic	I the hospital facility have in place during the tax year a separate billing and collections policy, or a written						
	fina	ancial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party						
	ma	y take upon nonpayment?	17	X				
18	Ch	eck all of the following actions against an individual that were permitted under the hospital facility's						
	pol	icies during the tax year before making reasonable efforts to determine the individual's eligibility under the						
	fac	ility's FAP:						
а	Ш	Reporting to credit agency(ies)						
b	Ш	Selling an individual's debt to another party						
С		Deferring, denying, or requiring a payment before providing medically necessary care due to						
		nonpayment of a previous bill for care covered under the hospital facility's FAP						
d	Ш	Actions that require a legal or judicial process						
е	-	Other similar actions (describe in Section C)						
f	X	None of these actions or other similar actions were permitted						
19		I the hospital facility or other authorized party perform any of the following actions during the tax year						
		ore making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X			
	If "	Yes," check all actions in which the hospital facility or a third party engaged:						
a	Н	Reporting to credit agency(ies)						
b	Н	Selling an individual's debt to another party						
С	Ш	Deferring, denying, or requiring a payment before providing medically necessary care due to						
	\Box	nonpayment of a previous bill for care covered under the hospital facility's FAP						
d	Н	Actions that require a legal or judicial process						
e	H.	Other similar actions (describe in Section C)						
20		icate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or						
_		checked) in line 19 (check all that apply):						
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the						
	₩	FAP at least 30 days before initiating those ECAs (if not, describe in Section C)						
b	-	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)						
C C	X	Processed incomplete and complete FAP applications (if not, describe in Section C)						
d	A	Made presumptive eligibility determinations (if not, describe in Section C) Other (describe in Section C)						
e f	Н	None of these efforts were made						
- <u>'</u>	v R	elating to Emergency Medical Care						
	_	I the hospital facility have in place during the tax year a written policy relating to emergency medical care						
- 1		t required the hospital facility to provide, without discrimination, care for emergency medical conditions to						
		ividuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х				
		No," indicate why:						
а	\Box	The hospital facility did not provide care for any emergency medical conditions						
b	H	The hospital facility's policy was not in writing						
c	H	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe						
,	Ш	in Section C)						
d		Other (describe in Section C)						
	ш				->			

Schedule H (Form 990) 2019

Part V	Facility	Information	(continued)
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Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group A Yes No 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period c X The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period The hospital facility used a prospective Medicare or Medicaid method 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 23 If "Yes," explain in Section C. During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? 24 If "Yes," explain in Section C.

Schedule H (Form 990) 2019

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Group A, Facility 1, TMC/Higgins General Hospital - Part V, Line 3e

The prioritization of significant health needs of the community is

identified and the methodology for prioritizing each need is described on

page 76 of the 2019 CHNA.

Tanner's priority topics for the FY 2020 2022 Implementation Strategy are:

(1) Access to Care; (2) Healthy and Active Lifestyles and Education; (3)

Chronic Disease Education, Prevention and Management; (4) Mental/Behavioral Health; (5) Substance Misuse; (6) Social Determinants of Health. Tanner's long standing commitment to the community is deeply rooted in its mission.

The organization remains committed to improving the community's health, not only through daily patient care activities but also outreach, prevention, education and wellness opportunities. Tanner is dedicated to making west Georgia a healthier place to live, learn, work, play and grow. With the help of community partners, Tanner has successfully implemented programs that help west Georgia residents with the healthcare and preventive services they need. Described below are the steps taken to meet the significant health needs identified in Tanner's FY 2019 CHNA, by Community Health Implementation Strategy priority area.

ACCESS TO CARE:

Tanner continued to develop new clinical programs to expand treatment

capabilities and ensure a full continuum of overage and optimal disease

management. During FY 2020, Tanner opened the 130,000 square foot Tanner

Health Pavilion, housing a variety of medical services, including: Tanner

Healthcare for Children, Tanner Healthcare for Women, Tanner Breast Health,

Schedule H (Form 990) 2019

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Comprehensive Breast Care Center, Tanner Imaging Center and West Georgia

Internal Medicine, a pharmacy and more. With a focus on wellness, the
facility has park like grounds, a trailhead to the Carrollton GreenBelt,
including a new connection to a GreenBelt spur to downtown Carrollton.

In October 2019, Tanner received state approval to expand its cardiac services to include an open heart surgery program. In addition, Tanner began construction of an independent and assisted living facility in Villa Rica, to open in FY 2021. Tanner also opened a new location for the Buchanan Medical Clinic in Haralson County during the fiscal year.

Additional clinical services added during FY 2020 include: a Direct Access
Colonoscopy Screening Program, allowing patients meeting clinical criteria
to schedule a colorectal cancer screening without a physician office visit
beforehand; MRI Fusion Prostate Biopsy, which allows for Urologists to use
a computer navigation system for precision biopsy of cancer tumors, a
service previously unavailable for patients in Tanner's service area;
Endoflip Esophageal Diagnostic Technology, a device that allows Tanner's GI
physicians to diagnose complex swallowing disorders that can have heartburn
like symptoms; expansion of Electrophysiologists access at Tanner;
expansion of Tanner's Sleep Center in Villa Rica to accommodate more
patients; expansion of General Surgery to Tanner Medical Center/Villa Rica;
expansion of Orthopedic total joint replacement and same day total joint
replacement to Tanner Medical Center/Villa Rica; and expansion of Robotic
Surgery Capabilities for GYN and General Surgery to Tanner Medical
Center/Villa Rica.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

The number of medical providers available in a community has a direct impact on that community's ability to access care. Tanner's primary service area of Carroll, Haralson and Heard counties are all designated as medically underserved areas and health professional shortage areas. To combat this problem and improve access to medical care in the region, Tanner continued its work to recruit more physicians to practice in the area, enabling patients to choose from a greater number of providers in an expanded field of specialties. During fiscal year 2020, Tanner welcomed 10 new physicians to its medical staff, representing specialties in: Obstetrics and Gynecology, Psychiatry, Vascular Surgery, Addiction, and Cardiology. Tanner also provided five "Future of Health Care" scholarships to students from across the region that are enrolled in medical school or advanced practice provider programs, and also offered clinical educational opportunities for nursing students at the University of West Georgia and West Georgia Technical College throughout the health system's hospitals and clinics. In addition, Tanner's Get Healthy, Live Well is connecting senior nursing students at the University of West Georgia to a variety of community health opportunities in west Georgia through a preceptorship program that will help them increase knowledge and gain skills in community health work. Each nursing student is required to complete 20 hours of programming assistance with Get Healthy, Live Well. In fiscal year 2020, 124 nursing students participated in the preceptorship program, completing over 2,250 hours.

DAA

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

healthcare needs and are uninsured or underinsured, ineligible for a government program, and otherwise unable to pay for medically necessary care based on their individual financial situations. Consistent with its mission to provide quality health care to all citizens, Tanner strives to ensure that the financial capacity of people who need healthcare services does not prevent them from seeking or receiving care. During fiscal year 2020, Tanner Medical Center, Inc. provided more than \$12.8 million in charity and indigent care (at cost). Tanner also works closely with and provides financial support to two community based indigent clinics, the Rapha Clinic and Latinos United Carroll County Clinic, to provide low cost and free medical services to area residents who otherwise could not afford care.

In addition, Get Healthy, Live Well's Healthy Haralson Increase Awareness of Existing Resources task force continued to promote and update a new, comprehensive community resource guild and telephone support line:

www.gethealthyharalson.org and 678.647.HELP (4357). In FY 2020, an additional texting capacity was added, allowing one to text HCHELP to 555888 to receive the quide through text messaging. Educational training has been provided to over 40 task force members and 35 community members representing 77 local organizations on the resource guide tools to help connect their clients, students or employees to needed community resources.

HEALTHY AND ACTIVE LIFESTYLES AND EDUCATION:

Tanner has a long standing commitment toward advancing community health and successfully developing and implementing population health approaches to Schedule H (Form 990) 2019

Schedule H (Form 990) 2019

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

best meet the needs of the communities it serves, employing a variety of strategies aimed at the deterrence, early detection and minimization or cessation of disease at the population level. Tanner established Get Healthy, Live Well in 2012, a multi sector coalition (with more than 35 task forces consisting of more than 600 community volunteers and more than 270 local, state and national partners) that is engaging people, ideas and resources across multiple settings (community, early childcare, faith based, healthcare, school and work site) to develop and implement a variety of evidence based interventions to reduce chronic disease risks and promote healthy lifestyles for the 151,000 residents of Carroll, Haralson and Heard counties. Task force memberships includes representatives from county and city governments, parks and recreation departments, school boards and schools, colleges and universities, restaurants, boys and girls clubs, convenience stores, farmers and farmers' markets, civic groups, faith based institutions, chambers of commerce, business and industry, social service agencies, state and local public health departments, rural health clinics, private health care providers and more. Since its establishment, the Tanner led Get Healthy, Live Well coalition is making significant gains to improve the health status of the communities Tanner serves. Additional information on Get Healthy, Live Well can be found at https://www.tanner.org/get healthy live well. During fiscal year 2020, more than more than 19,400 individuals were touched by a Get Healthy, Live Well program, health screening or other community based educational event (i.e., Advancing Your Health Education Series, task force meetings, etc.) focused on a wide range of subjects to <u>learn more about their health and how to live</u> well. More health education

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was provided through Tanner's sponsorship of the "Community Voice" radio program, which featured a number of physicians and health professionals discussing and taking calls on a wide range of subjects. Tanner provided and/or sponsored several support groups on a wide range of diseases/topics, including breast cancer, cancer, diabetes, Parkinson's and grief, in which more than 400 people attended during the year.

Tanner Get Healthy, Live Well implemented a variety of efforts to reduce exposure to secondhand smoke and reduce tobacco use among youth and adults during the fiscal year. An interactive vaping awareness seminar was developed and conducted, reaching over 1,100 students and faculty at Haralson County Middle and High Schools. The seminar also marked the launch of Get Healthy, Live Well's anti vaping social media campaign. Haralson County teens were encouraged to post photos on Instagram using #NotYourNextGeneration. In addition, Fresh Start tobacco cessation classes were offered, reaching 86 residents during the fiscal year. Tanner also provided technical assistance to the Bremen Housing Authority in their adoption of a 100% smoke free policy, impacting 46 housing units and 70 residents.

Get Healthy, Live Well continued to implement a variety of interventions to increase access to physical activity opportunities in the community. Get Healthy, Live Well continued its partnership with the West Georgia Track Club to implement Move it Mondays, an eight week program designed to turn walkers into joggers. During FY 2020, 391 individuals participated in the program. In September 2019, the inaugural Tanner Health System Half

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Marathon, in partnership with the City of Carrollton and the West Georgia

Track Club, helping showcase the Carrollton GreenBelt, with over 600 race
participants.

Get Healthy, Live Well's West Georgia Regional Food System Collaborative continued to work on increasing the accessibility, availability, affordability and identification of healthy foods in the community. Get Healthy, Live Well has worked through four area food pantries (Manna House, Community Christian Council (CCC), Bowdon Area United Christian Ministries and Open Hands who collectively serve over 1,500 families per month) to increase the nutritional quality of the food donated and served, and provide education to clients in how to use their limited funds to purchase and prepare healthier foods. Leadership of these food pantries have convened multiple times during the fiscal year and developed guidelines to increase the nutritional quality of their food donations. During the fiscal year, the CCC formally implemented a food policy related to increasing the healthy food donations disseminated to food patrons and continues to uphold the fidelity of this policy and promote it to additional food banks in the region. The Bowdon Area United Christian Ministries' "First Friday" Pop up Market, held once a month from April to October, was held in conjunction with food pantry giveaway days, with the market slogan "Take What You Want, Pay What You Can, Eat What You Take." Get Healthy, Live Well provided nutrition education and cooking demonstrations during these pop up markets. The Bowdon Pop Up Market has served approximately 60 individuals per month. Through a partnership between the Atlanta Community Food Bank (ACFB) and their mobile food market, during FY 2020, 12,690 residents have been served Schedule H (Form 990) 2019

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from fresh produce boxes, totaling 182,800 pounds of fresh produce

distributed on 16 giveaway days, engaging approximately 40 volunteers per

giveaway day to help with the distribution. During the fiscal year, Get

Healthy, Live Well's Healthy Haralson sub committee joined forces with over

20 organizational partners for Hands on Haralson Community Week of service

to help build community gardens and provide services to seniors and senior

shut ins, with over 100 community volunteers participating.

During fiscal year 2020, two six week Cooking Matters class series were held, reaching 26 low income residents. Classes were held at the Heard County Senior Center and Tallatoona Head Start in Haralson County. Due to the COVID 19 pandemic, additional Cooking Matters programming for late Spring and Summer had to be canceled due to stay at home orders and social distancing guidance. The Cooking Matters program has had a significant impact on participant's nutrition knowledge and behaviors. Several low income adults reported how the course has helped them buy healthier meals with their SNAP benefits, further supporting the health and food security of their families.

Tanner Get Healthy, Live Well continued implementation of Kids N' the Kitchen, an interactive teaching kitchen program for grades K 8 that is designed to help teach students healthy cooking skills and improve their nutrition. During fiscal year 2020, Kids N' the Kitchen implemented 77 programs (lessons), reaching 3,322 children in 5 different schools. This program was impacted greatly by COVID 19, as local schools were closed on March 13th and remained closed during the close of the school year in May Schedule H (Form 990) 2019

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2020. A notable outcome includes the ongoing reporting by teachers and parents about the positive impact the programming has had in influencing healthy eating behaviors among children/families and increasing their knowledge about the connection between diet and health. In addition, Get Healthy, Live Well implemented its interactive Kid's Exhibit healthy lifestyle education programming on 8 different occasions in local schools, reaching 1,476 students during FY 2020.

Tanner Get Healthy, Live Well recognizes the key need for new farmers in our region to help us supply the fresh fruits and vegetables needed for healthy communities. Although we need new farmers, the barriers would be farmers face when trying to grow new agricultural businesses from the ground up can be formidable. In partnership with the UGA Extension, the Collaborative aims to mitigate these barriers through enhanced farmer education programming and opportunities in the region. Completers of the Journeyman Farmer Certificate Program have the opportunity to participate in a 20 hour Journeyman Farmer mentorship with local farmers to help improve them build and/or improve their farm operations. At the completion of the Mentorship program, participants have the opportunity to apply for an 80 hour working internship on a local farm. During the first year of the program in 2018, 44 new or beginning farmers completed the Journeyman program, including three (3) individuals who completed the mentorship program. In February 2019, 10 individuals completed the Journeyman Farmer Certificate Program, with a focus on small ruminant production. From post surveys, the majority of participants reported overwhelmingly positive feedback about the program format and material covered. Two individuals

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

completed the Journeyman Farmer Mentorship program in June 2019, reporting positive feedback on the program and significant gains in hands on knowledge of small ruminant farming. One participant stated in an evaluation form: "This is a valuable program for novice farmers. I did not find one or two aspects beneficial; I found the entire program beneficial!" In February 2020, twenty two (22) individuals completed the Journeyman Farmer Certificate Program, with a focus on fruit and vegetable production. The COVID 19 pandemic impacted participants' ability to participate in the farmer mentorship program during Summer 2020. In addition, a West Georgia Small Farm Conference was held on February 26th and 27th in Haralson County, in which over 100 individuals attended. Session topics included: honeybees and pollinators; small ruminant production; vegetable crop scheduling; marketing; vegetable pests; nuisance animals; irrigation; fruit tree and vegetable farm; wine grapes; pasture/grazing. Participants also had the opportunity for local farm tours during the conference.

Chronic Disease Education, Prevention and Management: Tanner has been proactive in encouraging residents to undergo recommended health screenings based on a variety of factors (including age, health habits, lifestyle, etc.) using emails, direct mail pieces, flyers, exposure at community events and more to raise awareness. The health system has encouraged residents to make use of free online health risk assessments for a variety of health conditions-including diabetes, heart disease and colorectal cancer. Tanner Get Healthy, Live Well has held six screening events during FY 2020 through partnerships with six faith based organizations, offering blood pressure screenings and healthy lifestyle

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education, reaching over 305 residents. In addition, CPR educational events were held on 5 different occasions, reaching 140 residents.

With breast cancer being the most common type of cancer diagnosed in west Georgia women, and early detection being the key to successfully battling the disease, Tanner's Mammography on the Move digital mammography unit hit the road, removing barriers of time, awareness and access that prevent women from getting mammograms. The mobile unit visited 121 different regional locations sites during fiscal year 2020, with locations that included community events, indigent clinics, businesses, churches, civic groups and more, providing 599 mammograms and 109 bone density exams to area women.

In FY 2020, Tanner developed plans and completed construction of a new teaching kitchen and food pantry for the implementation of a new, innovative Food as Medicine Program, which provides low income, food insecure patients with diabetes and hypertension with free, nutritious food and a comprehensive suite of dietetic, social and environmental services.

Food as Medicine participants will be provided support that includes nutritionist and Certified Diabetes Educator (CDE) consultations, diabetes self management classes, healthy cooking classes in a newly built state of the art teaching kitchen, ongoing care coordination/ navigation, and will be allowed to visit the program's food pantry twice per month and will receive 10 30lb of food based on household size. Tanner's implementation of the Food as Medicine Program represents an opportunity to further promote health equity and achieve improved health outcomes for low income,

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underserved populations that disproportionately experience health conditions, including diabetes and hypertension. The program launches in July 2020 with a pilot cohort of 20 low income, food insecure individuals with diabetes.

Get Healthy, Live Well continued to expand its community clinical linkages

(CCL) model that creates a bridge between the clinic or doctor's office and its evidence based programs, including: National Diabetes Prevention

Program, Living Well with Diabetes Program, Living Well with Chronic

Disease Program, Freshstart Tobacco Cessation Program, and Tai Chi for Health. Nearly 100 clinicians provided referrals during FY 2020. In addition, during FY 2020, Get Healthy, Live Well's National Diabetes

Prevention Program subsequently achieved CDC Full Recognition status in February 2020 after receiving an average of 5.5 percent participant weight loss at the end of 12 month instruction.

MENTAL/BEHAVIORAL HEALTH:

Willowbrooke at Tanner, the behavioral health division of Tanner Medical

Center, Inc., provides complete behavioral health care across Georgia and
east Alabama through inpatient, outpatient and in home counseling and
psychiatric services. With facilities closing and declines in options for
residential treatment and inpatient care across the state, Willowbrooke at

Tanner continues to look at ways to take the lead on providing a broad
continuum of quality mental health treatment services while keeping
patients in the communities in which they live. Tanner keeps access to a
continuum of behavioral health services a phone call away with free,

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confidential behavioral health assessments from Willowbrooke at Tanner. With a call to Willowbrooke at Tanner's helpline, a behavioral health clinician trained in crisis intervention can arrange an assessment and connect a person to an entire community based network of resources and treatment options both within and outside of Tanner's continuum of care. Willowbrooke at Tanner continued to develop and provide specialized therapies to its patients during the year, including expressive therapy, rhythmic therapy, animal assisted therapy and equestrian therapy. Willowbrooke at Tanner has a strong history of successfully collaborating with other agencies, including area juvenile/truancy courts, the Department of Family and Children's Services, the Department of Juvenile Justice, physical offices and schools. Willowbrooke staff and administration frequently attend community meetings with these agencies and organizations, allowing for the identification of community needs to be shared, and for Tanner to get involved with assistance when necessary.

Willowbrooke at Tanner continued to implement and expand its school based behavioral health therapy services in the region. In FY 2020, Willowbrooke at Tanner partnered with 8 school systems to have 17 licensed behavioral health counselors in 53 elementary, middle and high schools, offering direct access to mental health services to hundreds of school aged children and their families.

With efforts to engage youth in identifying and responding to local youth
mental health needs, Get Healthy, Live Well's Healthy Haralson Youth Mental
Health task force implemented the Haralson Junior Leadership Team in FY

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2020, consisting of 20 high school seniors from Bremen and Haralson County

High Schools. Students participated in leadership skills training, team

building activities, community needs conversations, conducted a community

photo voice project, received health equity training and implemented a peer

led anti bullying program, Be the Voice in their schools.

In response to the COVID 19 pandemic, Willowbrooke at Tanner established an easy access Help Line - a part of Tanner's Care Your Way, to assist patient with the stresses amplified by the pandemic. Patients can call 770 812 3266 at any time to learn more or to schedule a free phone screening with a clinician, which is followed by an appointment for a telehealth visit with a licensed therapist.

During FY 2020, Willowbrooke at Tanner held multiple educational seminars for mental health professionals, including licensed professional counselors, social workers and marriage and family therapists, offering Continuing Education Units (CEUs) to attendees.

SUBSTANCE MISUSE:

Willowbrooke continued to expand its addiction treatment programs to help residents face and recover from substance misuse. Addiction treatment programs include: inpatient care, inpatient detox, Suboxone MAT therapy, Adult Partial Hospitalization, Intensive Outpatient program (Regain at Willowbrooke), addition group meetings, outpatient 'Journey at Willowbrooke' substance abuse program, and individual psychiatry and medication management from the Willowbrooke Psychiatric Center.

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During FY 2020, Willowbrooke at Tanner added an addictionologist, Vince

Raham, MD, to its medical staff. Dr. Raham helps evaluate patients who have
addictions, then works with each patient to establish a personalized

treatment plan. That plan may include inpatient detox, partial
hospitalization, an outpatient program - such as Journey, offered through
the Willowbrooke Counseling Center - or Regain at Willowbrooke, a recovery
program for working professionals. Plans may also include dependency
aftercare, sober living and more.

Get Healthy, Live Well's Healthy Haralson Substance Misuse task force has partnered with West Metro Drug Enforcement Task Force, Georgia Bureau of Investigation, Bremen City police, Bremen Fire Department, Haralson County Drug Task Force, Haralson County Fire Department and Tallapoosa City Police Department to train first responders in how to properly carry, store and administer naloxone, impacting over 29,500+ residents. Policy was implemented with Bremen Police, Bremen Fire and Haralson County Fire and Tallapoosa Police impacting over 9,400 residents, with a combined 19 administrations of naloxone reported, with 17 successful overdose reversals during FY 2020. A sub committee was developed to conduct a feasibility study of a peer led community services recovery center in Haralson County. A potential site has been identified to house the recovery center.

During FY 2020, Get Healthy, Live Well's Healthy Haralson Senior Needs task force secured partnerships and implemented programming to distribute

DisposeRx, a product that allows for the safe disposal of prescription

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medications. Partners include four local pharmacies, one physician practice, a local hospice agency, ambulance service and senior centers.

SOCIAL DETERMINANTS OF HEALTH:

In November 2019, Healthy Haralson, a committee of the Tanner led Get

Healthy, Live Well Coalition, hosted Bridges Out of Poverty, a three and a
half hour workshop designed for civic leaders, policymakers, educators and
those concerned with developing sustainable solutions to poverty in their
communities. The workshop was led by noted author Terie Dreussi Smith,

M.A.Ed. and had over 130 community participants. Bridges Out of Poverty
provided a complete approach to understanding poverty in the west Georgia
area, offering tools and strategies for alleviating poverty and its impact.

The prioritized needs identified through the comprehensive CHNA-that included collection of secondary public health data, community listening sessions, interviews and focus groups- each have representation in Tanner's FY 2020 2022 Implementation Strategy. Through ongoing community collaboration through the Get Healthy, Live Well coalition and diverse community partners, Tanner hopes to make a significant impact on addressing the key needs identified in the FY 2019 CHNA process.

Group A, Facility 1, TMC/Higgins General Hospital - Part V, Line 5

Tanner's FY 2019 CHNA process involved local residents, community partners and stakeholders, along with hospital leadership. Each hospital's CHNA was led by a team comprised of members of Tanner's Get Healthy, Live Well coalition that included hospital leaders, community activists, residents,

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faith-based leaders, hospital representatives, public health leaders and other stakeholders. Coalition members used population level data and feedback from community focus groups and listening sessions to create recommendations for each hospital's health priorities, potential implementation strategies and to identify key partners. Nearly 135 people were involved in the CHNA process, including those who participated in community focus groups, a listening session or key informant interview. The key informant interviews, focus groups and listening session were comprised of area residents, partners and persons who represent the broad interests of the community served by the hospital, including those with special knowledge of, or expertise in, public health. Members of medically underserved, low income and minority populations served by the hospital or individuals or organizations representing the interests of such populations also provided input.

Group A, Facility 1, TMC/Higgins General Hospital - Part V, Line 6a

The hospital facilities - Tanner Medical Center/Carrollton, Tanner Medical

Center/Villa Rica and Higgins General Hospital - worked collaboratively to

leverage existing assets and resources throughout Tanner's overall primary

service area of Carroll, Haralson and Heard counties to assess the health

needs of their communities.

Group A, Facility 1, TMC/Higgins General Hospital - Part V, Line 6b

Group A, Facility 2, TMC/Villa Rica Hospital, Inc. - Part V, Line 6b

Tanner Medical Group, Inc.

TMC Tanner Neurology, Inc.

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TMC Carousel Pediatrics, Inc.

TMC Internal Medicine of Villa Rica

TMC Children's Healthcare of West Georgia

TMC Gastroenterology Associates, Inc.

TMC Infectious Diseases of West Georgia, Inc.

TMC West Georgia Behavioral Health

TMC West Georgia Family Medicine, Inc.

TMC Internal Medicine of Carrollton, Inc.

TMC Internal Medicine Associates

TMC West Georgia Cardiology, Inc.

TMC Home Health, Inc.

TMC Hospice Care, Inc.

TMC Occupational Health, Inc.

TMC Haralson Family Healthcare

TMC Tallapoosa Family Healthcare

TMC West Georgia Anesthesia Associates, Inc.

Tanner Intensive Medical Services

TMC West Carroll Family Healthcare _____

TMC Immediate Care

Villa Rica OB Gyn, Inc.

TMC Tanner Gynecology, Inc.

Tanner Primary Care of Heflin

West Georgia Center for Plastic Surgery

TMC Buchanan Family Healthcare Center, Inc.

Group A, Facility 1, TMC/Higgins General Hospital - Part V, Line 7d

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Group A, Facility 2, TMC/Villa Rica Hospital, Inc. - Part V, Line 7d

In addition to being made available on Tanner's Web site, www.tanner.org,
and made available upon request from the hospital, copies of the CHNA were
disseminated to the hospital's board and executive leadership; the
assessment team; community stakeholders who contributed to the assessment;
and multiple community leaders, volunteers and organizations that could
benefit from the information. Other communication efforts included

presentations of assessment findings throughout the community.

Group A, Facility 1, TMC/Higgins General Hospital - Part V, Line 11 As an outcome of the prioritization process for the FY 2019 CHNA, and taking existing hospital and community resources into consideration, several potential health needs or issues flowing from the primary and secondary data were not identified as significant current health needs and were not advanced for consideration for the FY 2020 Implementation Strategy. Concerns were identified in the CHNA regarding lack of dental services in the west Georgia region. While not directly addressed in Tanner's Implementation Strategy, Tanner will continue to partner with local dentists and oral surgeons to provide urgent dental care in the health system's emergency departments and clinics, along with working collaboratively with providers, social service and community organizations to promote routine dental care. Tanner also provides financial assistance to a local indigent clinic, the Rapha Clinic, which provides dental care to those without insurance or the means to afford such care. Lack of public transportation was identified as a factor impacting community health. While Tanner is committed to finding solutions to limited transportation needs in

Part V Facility Information (continued)

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the region, public transportation is out of the scope of the organization's
resources and was not addressed as a primary need in the FY 2020-2022
Implementation Strategy. Tanner has continued to work collaboratively with
county and city governments, social service agencies and more to evaluate
and identify opportunities to increase access to transportation services in
the region.

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

	- HOHO HHO	poduon oopy -
Na	me and address	Type of Facility (describe)
1	Tallapoosa Family Healthcare	
	25 W Lyon St	
	-	1
	Tallapoosa GA 30176	Rural Health Clinic
2	Haralson Family Healthcare	
	204 Allen Memorial Dr Suite 201	
	Bremen GA 30110	Rural Health Clinic
3	Buchanan Medical Clinic	
	30 Buchanan Bypass	
		1
	Buchanan GA 30113	Rural Health Clinic
_4	2	4
	1125 E Highway 166	
-	Davidson	Powel Weelth Clinia
_	Bowdon GA 30108	Rural Health Clinic
5	TMC/Home Health, Inc. 705 Dixie Street	-
	705 Dixie Street	-
	Carrollton GA 30117	Home Health Agency
6	TMC/Hospice Care, Inc.	Holle Hearth Agency
	705 Dixie Street	-
	705 DIAIC BELCEE	-
	Carrollton GA 30117	Hospice
7	TMC Occupational Health, Inc.	
-	705 Dixie Street	
-		
	Carrollton GA 30117	Therapy
		4
		4
		-
		-

Schedule H (Form 990) 2019

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I, Line 7 - Costing Methodology Explanation

Costs for Part I, lines 7a and 7b were calculated using the cost-to-charge ratio as calculated using Worksheet 2 from the IRS Schedule H instructions.

Other costs were obtained from the organization's accounting records which utilizes the CBISA cost accounting software.

Part II - Community Building Activities

At Tanner, efforts to promote the health of the communities it serves go beyond providing health services. Tanner takes a proactive approach to addressing the social determinants of health and the underlying root causes of poor health, supporting the World Health Organization's definition of health as a state of complete physical, mental and social well being and not merely the absence of disease or infirmity. Tanner provides a variety of community building activities to strengthen the community's capacity to promote the health of well being of its residents.

Representing some of the largest employers in their communities, Tanner's hospitals actively participate in and contribute to local chambers of

commerce and civic organizations aimed at ensuring the economic

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development, growth and stability of their local communities. Tanner participates in and supports youth programs that focus on activities to develop leadership skills, enhance academic success, improve health, cultivate community responsibility and offer career exploration opportunities. Through partnerships such as Keep Carroll Beautiful, there are ongoing efforts by Tanner to reduce community environmental hazards in the air, water and ground, as well as the safe removal of other toxic waste products. Tanner provides support to several local advocacy organizations that promote the community's health and safety. Tanner actively and continually prepares for emergencies, utility failures, natural disasters and other potential disruptions, working closely with federal, state and local governments, area business consortiums, community leaders and public safety agencies to ensure effective community wide responses to unplanned events. To address the healthcare workforce shortage, Tanner continues to foster its established, strong partnerships with local community colleges and universities, including the University of West Georgia and West Georgia Schedule H (Form 990) 2019

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Technical College. The University of West Georgia's nursing program - which
is named the Tanner Health System School of Nursing - is using an
investment from Tanner to enhance its facilities while offering scholarship
and educational opportunities for those in west Georgia and east Alabama
interested in a career in nursing.
Part III, Line 2 - Bad Debt Expense Methodology
Amounts included on Part III line 2 represent the amount of charges
considered uncollectible after reasonable attempts to collect, and written
off to bad debt expense.
Part III, Line 4 - Bad Debt Expense Footnote to Financial Statements
See pages 18-22 on the accompanying audited financial statements for
footnote disclosure related to uninsured patients.
Part III, Line 8 - Medicare Explanation
Medicare allowable costs are computed in accordance with cost reporting
methodologies utilized on the Medicare Cost Report and in accordance with

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Part VI Supplemental Information

Provide the following information.

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related regulations. Indirect costs are allocated to direct service areas
using the most appropriate statistical basis.
Part III, Line 9b - Collection Practices Explanation
Patients that qualify for a charity write off are only
held responsible for the portion remaining after write
off. Patients that qualify as indigent receive a 100%
write off and are not responsible for any portion of their
bill. Patients approved for financial assistance receive a
letter of notification and wallet card that is good for
one year from the determination date. Interest free
installment plans are available to all patients and
payment amounts are determined by the patient's ability to
_ pay.
Part VI, Line 2 - Needs Assessment
All of Tanner Medical Center, Inc.'s tax exempt hospitals assess the
healthcare needs of their respective communities once every three years.

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footprint. The CHNA guides the development and implementation of a comprehensive plan to improve health outcomes for those disproportionately affected by disease. This CHNA also informs the creation of an Implementation Strategy for future community health programming, and community benefit resource allocation across Tanner's hospitals. As a nonprofit organization, Tanner's CHNAs align with guidelines established by the Affordable Care Act and comply with Internal Revenue Service (IRS) requirements. In FY 2019, Tanner Medical Center, Inc.'s two acute care hospitals - Tanner Medical Center/Carrollton and Tanner Medical Center/Villa Rica - and Tanner's critical access hospital, Higgins General Hospital in Bremen, each completed a comprehensive Community Health Needs Assessment (CHNA) to further identify the health needs of their communities. Previous CHNA's were completed in FY 2013 and FY 2016. These comprehensive, multifactor assessments included the collection and analysis of quantitative data, as well as qualitative input directly from residents gathered through key Schedule H (Form 990) 2019

Tanner's CHNA is an organized, formal and systematic approach to identify

and address the needs of underserved communities across Tanner's geographic

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informant interviews, community listening sessions and focus groups.

Through the CHNA process, Tanner has identified the greatest health needs among each of its hospital's communities, enabling Tanner to ensure its resources are appropriately directed toward outreach, prevention, education and wellness opportunities where the greatest impact can be realized. In selecting priorities, Tanner considered the degree of community need for additional resources, the capacity of other agencies to meet the need and the suitability of Tanner's expertise to address the issue. In particular, Tanner looked for health needs that require a coordinated response across a range of healthcare and community sectors. Responding to key CHNA findings, the priority areas to be addressed during fiscal years 2020 2022 by Tanner Medical Center, Inc. include: (1) Access to Care; (2) Healthy and Active Lifestyles and Education (3) Chronic Disease Education, Prevention and Management; (4) Mental/Behavioral Health; (5) Substance Misuse; and (6) Social Determinants of Health.

Part VI, Line 3 - Patient Education of Eligibility for Assistance

Tanner patients are provided with information pertaining to the

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organization's charity/indigent program at the time of registration and on the Tanner website. Any self pay or under insured patients must meet criteria for indigent care in order to have the cost of their care written off by the System. Patients are interviewed and financial statements are prepared. Patients who meet the criteria for Medicaid eliqibility are referred to an outside vendor for assistance. A patient with family income up to 350% (3.5 times) of the Federal Poverty Guidelines (FPG) based on family size receive a 100% discount for medically necessary services.

Patients with large, medically necessary medical bills which have created a financial hardship are considered for a sliding scale discount. The lower the patient's discretionary income and the higher the healthcare bills allows for more charity allowances. Patients whose family income exceeds two times the applicable FPG may also qualify for sliding scale discounts on medically necessary services. Translation assistance is provided for patients as needed.

Financial assistance policy information is available free of charge in paper and electronic form in the following areas: 1) Posted on Hospital

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Part VI, Line 4 - Community Information

walls in Registration areas for patients, family and visitors; 2) Printed in fliers available at Registration desks for patients and families; 3)

Printed in fliers and posted on walls mounts throughout hospitals; 4)

Mailed to patients with statements; 5) Communicated to patients during phone calls; 6) Printed flyers available at local physician offices; 7)

Printed flyers provided to local advocacy groups/agencies such as DFACS and Health Departments; 8) Printed in local newspaper annually for the community; 9) Provided to location physician office management meetings annually; 9) Posted on Tanner website www.tanner.org.

Tanner Medical Center, Inc. delivers care to diverse communities across

west Georgia. Following is a summary and demographics of the communities

served by Tanner. Tanner hospitals define the community as the geographic

area served by the hospital, considering its primary service area. The

primary service area for all three of Tanner's hospitals - Tanner Medical

Center/Carrollton, Tanner Medical Center/Villa Rica and Higgins General

Hospital in Bremen - includes the geographic areas of Carroll, Haralson and

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Heard counties, covering 1,077 square miles of predominantly rural area (53 percent rural) with a total population of 151,141 (U.S. Census Bureau, 2010). Carroll, Haralson and Heard counties consist of a mixture of rural and suburban communities whose health needs are met by a mixture of hospital systems, private practices, rural health clinics, indigent clinics and other social services. The close proximity of Tanner's acute care hospitals (within a 12-20 mile radius of each other) - Tanner Medical Center/Carrollton and Tanner Medical Center/Villa Rica - and the critical access hospital, Higgins General Hospital, provide west Georgia residents multiple access points for a variety of healthcare related services. These facilities work collaboratively to leverage existing assets and resources throughout Tanner's overall primary service area of Carroll, Haralson and Heard counties [and in Tanner's secondary service area of Douglas, Paulding, Polk, Cleburne (Ala.) and Randolph (Ala.) counties] to best meet the health needs of their communities. Demographics (data gathered from 2020 County Health Rankings and the US Census Bureau, 2019 Estimates) of Carroll County (designated as a medically underserved area, with a community served by Tanner Medical Center/Carrollton and Tanner Medical

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Center/Villa Rica): Population 119,992; diversity 70.7 percent Caucasian,

19.6 percent African American, 7.2 percent Hispanic; average income

\$49,608; uninsured 16 percent; unemployment 4 percent; below poverty level

16.8 percent. Demographics of Haralson County (designated as a partial

medically underserved area, community served by Higgins General Hospital):

Population 29,792; diversity 90.9 percent Caucasian, 4.7 percent African

American, 1.8 percent Hispanic; average income \$46,353; uninsured 15

percent; unemployment 3.9 percent; below poverty level 15.9 percent.

Demographics of Heard County (designated as a medically underserved area,

community served by Tanner Medical Center/Carrollton): Population 11,923;

diversity 84.7 percent Caucasian, 9.8 percent African American, 2.8 percent

Hispanic; average income \$48,094; uninsured 15 percent; unemployment 3.9

percent; below poverty level 17.1 percent.

In fiscal year 2020, Tanner Medical Center, Inc. provided more than \$12.8 million in community benefit services, including charity care at cost and a range of diverse programs designed to enhance access and promote the health

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\circ t	the	community.

As a nonprofit organization dedicated to improving the health of the communities it serves, Tanner Medical Center, Inc. reinvests all of its surplus funds from its operating and investment activities to improve access to care, expand and replace existing facilities and equipment, invest in technological advancements, support community health programs and advance medical training, education and research.

Medical staff privileges are open to physicians whose experience and training are verified through a credentialing process. The process gathers and verifies credentials, allows the medical staff to evaluate applicant's qualifications, previous experience and competence, and to ultimately make a decision to grant or deny medical staff privileges.

To the benefit of the community, Tanner Medical Center, Inc. is governed by a Board of Directors, the majority of which is comprised of persons who reside throughout Tanner's primary service area and who are neither

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employees nor contractors of the organization (nor family members thereof). The Tanner Medical Center, Inc. Board of Directors is responsible for ensuring that the health system develops programs to address the disproportionate unmet health related needs of the communities it serves, along with ensuring the development of community benefit initiatives to promote the broad health of the community. The Board also establishes key measures of system wide community benefit performance and receive regular reports on progress toward established goals. In fulfilling these responsibilities, in fiscal year 2014 the Board designated a Community Benefit Committee that includes at least three Board members, with a majority representation from a range of community stakeholders who have expertise in areas such as the characteristics and history of local communities with disproportionate unmet health related needs, clinical service delivery, analysis of service utilization and population health data, primary preventive health initiatives, social services, youth and family services, finance and accounting. The Community Benefit Committee of the Board participates in the process of establishing program priorities based on community needs and assets, developing the hospital's community Schedule H (Form 990) 2019

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benefit	implementation	strategy	and	monitoring	progress	toward	identified
		_			-		_
goals.							

COVID 19 RESPONSE:

On March 16, 2020, Governor Kemp declared COVID 19 a public health emergency for the State of Georgia, effective March 14, 2020, the first ever public health emergency declared in the state. Tanner's efforts to respond to the COVID 19 public health emergency in FY 2020 included a variety of activities to help ensure the highest quality of care for our communities and safe work environments for our employees. These activities were clear changes to operational and clinical norms targeted to identify, isolate, assess, transport, and treat patients with COVID 19 or persons under investigation for COVID 19.

Tanner Health System employed a variety of emergency protective measures as a result of the COVID 19 pandemic, with a variety of activities at each of its hospital facilities related to the management, control, and reduction of the pandemic's immediate threat to public health and safety, including:

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establishing an emergency operations center (EOC) to serve as a primary hub for the coordination and control of COVID 19 response efforts to quickly and more efficiently respond to needs as they arise (i.e., staffing, supplies, technology, equipment) directly related to COVID 19 and disseminate critical information to Tanner leadership, physicians, clinical staff and other employees; employing marketing and communications efforts to disseminate key information to the public to provide warnings and quidance on the COVID 19 pandemic; establishing a call center specific to COVID 19 for information, referrals and screening resources; purchasing of food and covering temporary lodging costs for front line healthcare providers who were triaging and caring for potential and positive COVID 19 patients as these providers were working such abnormal and long hours that going home and/or going out to get food was not reasonable; increasing security operations to support COVID 19 response efforts to ensure policy compliance and safety of the public (i.e., visitor restrictions, temporary facility access, testing centers, etc.); and increasing disinfection efforts at each of Tanner's facilities specifically to combat the risk of spread of COVID 19.

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Tanner implemented several emergency medical care activities, including: purchasing and distributing COVID 19 diagnostic testing exams and a variety of personal protective equipment (face shields, gloves, masks, gowns, scrubs); leasing additional respiratory equipment (oxygen, respirators, BIPAP) to treat COVID 19 patients; retrofitting separate areas to screen and treat individuals with suspected COVID 19 infections, including establishing temporary exterior patient care facilities outside its emergency departments to assess potentially large numbers of persons under investigation for COVID 19 infection; establishing drive thru testing centers and acute hospital testing centers; retrofitting existing hospital rooms to become negative pressure rooms at each hospital facility; renting additional hospital beds to increase capacity to treat COVID 19 patients; increasing medical waste disposal services and cleaning/disinfection costs of scrubs, masks, linen bags and gowns; and expanding the use of telehealth technologies to further support physical distancing efforts to reduce virus transmission and ensure care availability to those who need it most by triaging low risk urgent care, and providing follow up appointments for Schedule H (Form 990) 2019

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chronic disease and behavioral health patients who may require routine

check ins. In addition, Tanner Health System was one of almost 2,200 health

care systems across the country that joined the Mayo Clinic Expanded Access

Program to test the efficacy of convalescent plasma - plasma from someone

who has overcome COVID 19 - to help other sick patients survive the disease

or recover faster.

Tanner also quickly assessed its inventories of critical infection

prevention supplies and chemicals which included pandemic designated

supplies from its emergency preparedness efforts. Personal protective

equipment (PPE) such as face masks, shields and gowns - as well as cleaning
and disinfecting materials - were at the top of not only Tanner's list, but

also that of many consumers and other hospital systems. For those high

priority needs, Tanner found support close to home from its community,
including individuals and corporate citizens. For example, thousands of
cloth face masks were hand or machine stitched and donated by volunteers
throughout the region for use by patients and staff. Dozens of neighbors

volunteered to make special, plastic face shields for Tanner staff to

Schedule H (Form 990) 2019

Schedule H (Form 990) 2019

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

provide protection during patient care from respiratory droplets associated
provide proceeding during patrene care from respiratory dropieds associated
with COVID 19 and known to carry the disease. In addition, thousands of
meals were donated from the community to support front line healthcare
workers.
Part VI, Line 6 - Affiliated Health Care System
Tanner Medical Center, Inc. provides inpatient, outpatient, and emergency
care services to residents of West Georgia and surrounding areas.
Tanner Medical Center, Inc. is part of an affiliated health care system
which includes the following:
Tanner Medical Center/Carrollton, established to provide comprehensive
health care services through the operation of a 181-bed acute care
Treater care services criterin circ operation of a ret sea acade care
hospital.
Tanner Medical Center/Villa Rica, established to provide comprehensive
health care services through the operation of a 52-bed acute care hospital
and Willowbrook at Tanner/Villa Rica, a 92-bed psychiatric facility in

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Villa Rica, Georgia.
Tanner Medical Center/Higgins General Hospital, established to provide
comprehensive health care services through the operation of a 25-bed
critical access hospital in Bremen, Georgia.
Tanner Medical Group, established to operate physician practices in West
Georgia and Eastern Alabama.
Tanner Medical Center/East Alabama, established to provide comprehensive
health care services through the operation of a 15-bed acute care hospital
in Wedowee, Alabama.
Tanner Medical Center, Inc. is responsible for allocating resources and fo
approving budgets, major contracts and debt financing for all entities.
Part VI, Line 7 - State Filing of Community Benefit Report
Georgia
Schedule H (Form 990) 2019

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

u Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
u Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

uGo to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number 80-0785570 Return **Questions Regarding Compensation**

				Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form				
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel Housing allowance or residence for personal use				
	Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (such as maid, chauffeur, chef)				
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment				
D					
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to		ا		
	explain	. -	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all				
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line				
	1a?	L	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the				
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a				
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.				
	Compensation committee Written employment contract				
	Independent compensation consultant Compensation survey or study				
	Form 990 of other organizations Approval by the board or compensation committee				
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a related organization:				
	Receive a severance payment or change-of-control payment?		4a	X	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	L	4b	Χ	
С	Participate in, or receive payment from, an equity-based compensation arrangement?		4c		Χ
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
Ŭ	compensation contingent on the revenues of:				
_			5 0		v
a	The organization?		5a		X
D	Any related organization?	. -	5b		Λ
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
	compensation contingent on the net earnings of:				
а	The organization?	L	6a		X
b	Any related organization?		6b		X
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed				
•	payments not described on lines 5 and 6? If "Yes," describe in Part III		7		Х
Q	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject	·	•		-22
8					
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe				37
	in Part III	.	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	[9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown	of W-2 and/or 1099-N	MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
Eric Dalton	(i) 222,46	9 56,636	10,700	10,683	0	300,488	0
1 Administrator	(ii)	0 0) c	0	0	0	0
Jerry Morris	(i) 116,49	1 14,569	360	6,749	5,096	143,265	0
2 Administrator	(ii) 77,66						0
Denise Taylor	120,17			L		153,743	0
3 CCH	(ii) 162,59			· · · · · · · · · · · · · · · · · · ·		208,006	0
Greg Schulenburg	(i) 69,04			.		. [0
4 CIO/COO as of 3/20	(ii) 256,95						0
Deborah Matthews	138,16			h			0
5 CNO	(ii) 186,92					240,865	0
Susan Fox	140,41	0 31,651	. 255	5,950	4,828	183,094	0
6 SVP, TMG	(ii) 189,96						0
Wayne Senfeld	(i) 170,46	6 36,924	4,664	5,441	5,261	222,756	0
7 Sr. VP, Bus Dev	(ii) 230,63	0 49,957	6,310	7,361	7,117	301,375	0
Jim Griffith	(i)	0 0	3,991		0	3,991	0
8 Former COO	(ii)	0 0	5,399		0	5,399	0
Christopher Arant, MD	700,87	39,363	445,391	11,854	11,947	1,209,430	0
g Director/Physician	(ii)	0 0) C	0	0	0	0
Carol Crews	(i) 192,50	2 41,183	31,953	5,929	4,956	276,523	0
10 CFO	(ii) 260,44	55,718	43,231	8,022	6,705	374,119	0
Chelif Junor, MD	(i) 655,81	.9] (16,100	12,488	5,047	689,454	0
11 Physician	(ii)	0 0) c	0	0	0	0
Ben Camp, M.D.	(i) 212,94	0 46,144	255	5,561	4,916	269,816	0
12 VP, Medical Affairs	(ii) 288,09	5 62,431	. 345	7,524	6,651	365,046	0
Rajat Jhanjee, MD	(i) 394,09	5 442,691	48,683	14,000	10,989	910,458	0
13 Physician	(ii)	0 0	0	0	0	0	0
William Hines	(i) 141,27	1 31,080	32,563	0	0	204,914	0
14 Contract CAO	(ii) 423,81	.3 93,239	97,688	0	0	614,740	0
William Waters, M.D.	(i)	0 0	298,721	0	0	298,721	0
15 Former CMO	(ii)	0 0	404,152	0	0	404,152	0
Shazib Khawaja, M.D.	(i) 786,51	302,811	490,786	13,495	12,047	1,605,652	0
16 Physician	(ii)	0 0) C) 0	0	0	0

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	W-2 and/or 1099-M			(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
Loy Howard	(i) 422,112	90,338	850,278	59,376	5,338	1,427,442	0
1 CEO	(ii) 571,093				7,221	1,931,244	0
	(i) 129,533		14,875		3,316		
2 1 3 2 5 6 6 6 7 1 2 5 7	(ii) 175,250				4,486		
	(1) 374,830	231,844	17,500	12,323	4,641	641,138	0
3 Physician	(ii) O	0	0	0	0	0	0
1	(i) 565,894	0	12,700	12,439	11,947	602,980	0
4 Physician	(ii) O	0	0	0	0	0	0
	(i)						
5	(ii)						
	(i)						
6	(ii)						
	(i)						
7	(ii)						
	(i)						
8	(ii)						
	(i) 						
9	(ii)						
	(1)						
10	(11)						
	(i)						
11	(1)						
	(1)						
12	(1)						
13	(3)						
	····						
14	(i)						
	····						
15	(i)						
	[^[7]]						
16	."/						

Schedule J (Form 990) 2019

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 3 - Related Org Methods Used for Compensation Explanation The filing organization must rely on the methods employed by the related organization, Tanner Medical Center Inc. (TMC), to determine reasonable compensation for the individuals. Compensation determination by TMC includes an independent compensation committee, independent compensation surveys and board approval. These methods are well documented. Part I, Line 4 - Severance, Nonqualified, and Equity-Based Payments Severance Nonqualified Equity-based Jim Griffith 9,390 0 0 William Waters, M.D. 702,873 0 0 0 106,708 0 Lov Howard Part III - Other Additional Information Retirement Plan: Loy Howard, CEO participates in an ineligible unfunded 457(f) plan provided to senior executives as set by his employment contract. The plan benefits are subject to substantial risk of forfeiture and are conditioned upon the

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

future performance of services. Tanner Medical Center, Inc. long term retention plan is an unfunded top-hat plan that is provided to Mr. Howard. Unpaid plan benefits are subject to substantial risk of forfeiture. All plan benefits are scheduled to vest on or before June 30, 2021. Mr. Howard is also eligible for the Tanner Advantage Deferred Compensation Plan which is an eligible 457(b) top-hat plan available to senior executives and physicians. A contribution equal to the IRS maximum contribution limit for the year is made on Mr. Howard's behalf each year. A payment was made to the CEO that represents amounts earned over the course of 10 years. The annual amounts were held in a deferred compensation and retention plan designed to ensure the executives continued employment with the hospital system. All remaining amounts under the plan were released in the 2019 tax year. Unrelated Organization Compensation: Cypress Healthcare Partners, LLC, an unrelated organization, is a consulting firm providing management services to Tanner. The contract for services provided by their employee William Hines, who serves as the Chief

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Administrative Officer for TMC and its affiliates, is \$819,654, plus
travel. Management services provided by William Hines include directing
various departmental operations (TMC Engineering, Dietary, Human Resources
etc.), managing physician practices, and hospice and home health
operations.

Bonus/Incentive:

The Executive team of the organization is eligible to receive incentive

compensation in such amount, if any, as determined by the executive

compensation committee of the board in its sole discretion, based on, among

other things, the attainment of annual objectives established by the board.

Various employees are eligible to receive bonuses and are achievement

based.

Annual incentives intended to supplement retirement but paid annually are currently in place for Carol Crews, CFO and Benjamin Camp, CMO. These were approved by the executive compensation committee and reviewed by an independent consultant.

SCHEDULE L

(Form 990 or 990-EZ) Department of the Treasury

Transactions With Interested Persons

u Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b. or 28c. or Form 990-EZ. Part V. line 38a or 40b.

u Attach to Form 990 or Form 990-EZ.

u Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public

Internal Revenue Service Name of the organization Employer identification number Tanner Medical Center Group Return 80-0785570 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (b) Relationship between disqualified person and (d) Corrected? 1 (a) Name of disqualified person (c) Description of transaction organization (1) (2) (3) (4) (5)(6) Enter the amount of tax incurred by the organization managers or disqualified persons during the year 2 under section 4958 _____ Enter the amount of tax, if any, on line 2, above, reimbursed by the organization \mathbf{u} \$______ 3 Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship (c) Purpose of (d) Loan (e) Original (f) Balance due (g) In default? (h) Approved (i) Written by board or agreement? with organization to or from principal amount the org.? committee? Yes To From Yes No Yes No No (9) (10)Total **u** \$ Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1) (2) (3)(4) (5) (6)

(7) (8) (9)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 **2019**

Department of the Treasury Internal Revenue Service

Name of the organization u Attach to Form 990 or 990-EZ. u Go to www.irs.gov/Form990 for the latest information. Open to Public Inspection

Tanner Medical Center Group Return

Employer identification number 80-0785570

Form 990 - Additional Information Page 1, Line H(b)-Affliated Group Tanner Medical Center Alabama, Inc. (FEI 47-5348597) was granted tax exempt status under Section 501(c)(3) effective September 10, 2015. The organization was originally and inadvertently included in the Group exemption for Tanner Medical Center, Inc. (FEI 80-0785570) upon its organization. In order to obtain its stand-alone exemption status, the organization has requested that it be removed from the Group ruling from the date of its inclusion. Form 990, Part VI, Line 3 - Management Delegated Cypress Healthcare Partners, LLC, an unrelated organization, is a consulting firm providing management services to Tanner. Cypress Healthcare Partners, LLC assigned William Hines as Chief Administrative Officer. Service provided by William Hines includes directing various departmental operations (TMC Engineering, Dietary, Human Resources etc.), managing physician practices, and hospice and home health operations. Form 990, Part VI, Line 7a - Election of Members and Their Rights The organization's directors are the directors of Tanner Medical Center, Inc. (TMC), a 501(c)(3) tax exempt entity and related organization. The directors are elected as provided by the bylaws of TMC. A director serves only so long as they serve as TMC director. Persons removed from the TMC governing board shall automatically be removed from the organization's governing board.

Tanner Medical Center Group Return

80-0785570

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990
TMC's Accounting Department gathers information for the preparation of the
Form 990 and consults with the CFO and TMC Compliance Officer on certain
matters. Prior to filing with the IRS, a draft copy as prepared by the
external accounting firm is reviewed by the CFO for accuracy. Once
corrections are made, the final version is distributed to all voting board
members via electronic means prior to filing with the IRS.
Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy
The policy covers all employees, suppliers, medical staff and volunteers.
Conflicts are reviewed by the TMC Compliance Officer for resolution. The
Compliance Officer then consults with the Executive Team and the CEO for
final resolution. Per the policy, any person with a conflict will recuse
themselves from the decision making process completely. Board members
physically leave the room when discussions occur that are potential
conflicts. Tanner bids out services and if a company owned by a board
member chooses to bid, there are additional steps taken for transparency,
such as advertising the bidding process in the newspaper. All services are
compared to fair market value.
Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation
The organization makes available its governing documents, conflict of
interest policy and financial statements to members of the pubic who make
their request at the administrative office of the organization.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

u Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. u Attach to Form 990.

u Go to www.irs.gov/Form990 for instructions and the latest information.

Group Return

Center

Tanner Medical

OMB No. 1545-0047

Open to Public Inspection

Employer identification number 80-0785570

(b) Primary activity	(c) Legal domicil or foreign co		` '	(e) End-of-year assets	(f) Direct cor entity	ntrolling
s. Complete if the	e organization a	nswered "Yes" o	n Form 000 P		•,	
he tax vear		110110100 100 0	11 1 01111 990, F	art IV, line 34, be	ecause it	had
he tax year. (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e)	(f) Direct controlling entity	Section controlle	g) 512(b)(13) ed entity?
he tax year.	(c) Legal domicile (state	(d)		(f) Direct controlling		
he tax year.	(c) Legal domicile (state	(d)	(e)	(f) Direct controlling	Section controlle	g) 512(b)(13) ed entity?
he tax year.	(c) Legal domicile (state	(d)	(e)	(f) Direct controlling	Section controlle	g) 512(b)(13) ed entity?
he tax year. (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section controlle	g) 512(b)(13) 512 entity?
he tax year. (b) Primary activity Foundation	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	Direct controlling entity TMC	Section controlle	g) 512(b)(13) 512 entity?
he tax year. (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section controlle	g) 512(b)(13) 512 entity?
he tax year. (b) Primary activity Foundation	(c) Legal domicile (state or foreign country) GA	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	Direct controlling entity TMC	Section controlle	g) 512(b)(13) sd entity? No
he tax year. (b) Primary activity Foundation Hospital	(c) Legal domicile (state or foreign country) GA	(d) Exempt Code section 501c3	Public charity status (if section 501(c)(3)) 7	Direct controlling entity TMC N/A	Section controlle	g) 512(b)(13) 512(b)(1
he tax year. (b) Primary activity Foundation	(c) Legal domicile (state or foreign country) GA	(d) Exempt Code section 501c3	(e) Public charity status (if section 501(c)(3))	Direct controlling entity TMC	Section controlle	g) 512(b)(13) sd entity? No
he tax year. (b) Primary activity Foundation Hospital	(c) Legal domicile (state or foreign country) GA	(d) Exempt Code section 501c3	Public charity status (if section 501(c)(3)) 7	Direct controlling entity TMC N/A	Section controlle	g) 512(b)(13) 512(b)(1
he tax year. (b) Primary activity Foundation Hospital Healthcare	(c) Legal domicile (state or foreign country) GA GA	(d) Exempt Code section 501c3 501c3	Public charity status (if section 501(c)(3)) 7 3	TMC N/A	Section controlle	g) 512(b)(13) d entity? No X
he tax year. (b) Primary activity Foundation Hospital	(c) Legal domicile (state or foreign country) GA	(d) Exempt Code section 501c3	Public charity status (if section 501(c)(3)) 7	Direct controlling entity TMC N/A	Section controlle	g) 512(b)(13) 512(b)(1
	Primary activity	Primary activity Legal domici or foreign c	Primary activity Legal domicile (state or foreign country)	Primary activity Legal domicile (state or foreign country) Total income If the country of the		Primary activity Legal domicile (state or foreign country) Total income End-of-year assets Direct corenitit Total income End-of-year assets Direct corenitity Total income End-of-year assets Direct corentity Total income E

Schedule R (Form 990) 2019 Tariner Medical C	enter Group	$\sim Re$	eturn 80-0	/855/0									Page :
Part III Identification of Related Organization because it had one or more related	ations Taxable organizations	as trea	a Partnersh ted as a part	nip. Complete in ership during	f the organiz the tax year	ation answered "Y	es" o	n F	orm 99	0, Part l	V, line	e 34,	
(a) Name, address, and EIN of related organization	(b) Primary activity d (s	(c) Legal lomicile state or foreign country)	(d) Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	(g)	Dis porti all	spro- ionate oc.?	Code amount of Sch	V—UBI t in box 20 edule K-1 n 1065)	General managii partner	or Pero ng Owl ?	(k) centage nership
(1)													
(2)													
(3)													
(4)													
(*)													
Part IV Identification of Related Organization 34, because it had one or more	itions Taxable related organ	as	a Corporati ons treated a	on or Trust. Cas a corporation	complete if the or trust dui	l ne organization and ing the tax year.	swere	ed "	Yes" on	Form 9	90, P	art I\	/,
(a) Name, address, and EIN of related organization	(b) Primary activity	,	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income		(g) Share of	of assets	(h) Percent owners	age	Se 512 con	(i) ection (b)(13) trolled ntity?
												Yes	No
(1)Healthliant Enterprises, Inc. 705 Dixie Street Carrollton GA 30117-3818 82-4529412	 8 Healthcar		GA	N/A	C	N/A			N/A		N/	Ą	x
(2)West Georgia Endoscopy Ctr LLC 160 Clinic Avenue Carrollton GA 30117 75-3182533	Endoscop		GA	N/A	S	N/A			N/A		N/	A	X
(3)													1
(4)													

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

			_		163	No
1 During the tax year, did the organization engage in any of the following transactions with one or more	re related organizations lis	ted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		y y		1a		Х
b Gift, grant, or capital contribution to related organization(s)			.	1b		Х
c Gift, grant, or capital contribution from related organization(s)			.	1c	X	
d Loans or loan guarantees to or for related organization(s)			.	1d		Х
e Loans or loan guarantees by related organization(s)				1e	Х	
f Dividends from related organization(s)				1f		Х
g Sale of assets to related organization(s)				1g		Х
h Purchase of assets from related organization(s)				1h		Х
i Exchange of assets with related organization(s)				1i		Х
j Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k Lease of facilities, equipment, or other assets from related organization(s)				1k		Х
I Performance of services or membership or fundraising solicitations for related organization(s)				11		Х
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	X	
Sharing of paid employees with related organization(s)				10	Х	
p Reimbursement paid to related organization(s) for expenses				1p		Х
q Reimbursement paid by related organization(s) for expenses				1q	X	
q Reimbursement paid by related organization(s) for expenses					X	
q Reimbursement paid by related organization(s) for expenses					X	Х
q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s)				1q	X	X
 q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) 				1q 1r	Х	
Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)				1q 1r 1s		
r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 1 If the answer to any of the above is "Yes," see the instructions for information on who must complet (a)	te this line, including cover	red relationships and trans	action thresholds.	1q 1r 1s		
q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complet (a) Name of related organization	te this line, including cover	red relationships and trans	action thresholds.	1q 1r 1s		
r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complet (a) Name of related organization (1)	te this line, including cover	red relationships and trans	action thresholds.	1q 1r 1s		
q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complet (a) Name of related organization (1)	te this line, including cover	red relationships and trans	action thresholds.	1q 1r 1s		
q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complet (a) Name of related organization (1) (2)	te this line, including cover	red relationships and trans	action thresholds.	1q 1r 1s		
q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complet (a) Name of related organization (1) (2) (3)	te this line, including cover	red relationships and trans	action thresholds.	1q 1r 1s		

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Name, address, and EIN of entity	(b) Primary activity	Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under	Are all sec 501(organiz	partners tion c)(3) ations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop alloca	(h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or aging ner?	(k) Percentage ownership
-		country)	sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													

Part VII	Supplemental Information. Provide additional information for responses to questions on Schedule R. See Instructions.
	Public Inspection Copy

81822TMCGRP Tanner Medical Center Group Return
Federal Statements

FYE: 6/30/2020

Carrollton GA 30117-3818 TMC Carousel Pediatrics Inc 705 Dixie Street Carrollton GA 30117-3818 TMC-Tanner Neurology Associates Inc 705 Dixie Street Carrollton GA 30117-3818	EIN
Carrollton GA 30117-3818 TMC-Tanner Neurology Associates Inc 705 Dixie Street Carrollton GA 30117-3818 Tanner Medical Group Inc 705 Dixie Street Carrollton Carrollton	988495
Carrollton GA 30117-3818 Tanner Medical Group Inc 705 Dixie Street Carrollton	590073
Carrollton	911032
	045534
Tanner Primary Care of Heflin 140 B Tompkins St Heflin AL 36264-0000	857816
Tanner Primary Care of Wedowee Inc 705 Dixie Street Carrollton GA 30117-3818	857914
TMC Higgins General Hospital Inc 705 Dixie Street Carrollton GA 30117-3818	414416
TMC Villa Rica Hospital Inc 705 Dixie Street Carrollton GA 30177-3818	453303
TMC-Hospice Care Inc 705 Dixie Street Carrollton GA 30117-3818	453302
TMC-Home Health Inc 705 Dixie Street 58-2 Carrollton	453296

81822TMCGRP Tanner Medical Center Group Return
Federal Statements

FYE: 6/30/2020

Statement 1 - Form 990, Page 1, Line H - Subordinates Included in Group Return (continued)

Business Name	Address	EIN
	GA 30117-3818	
TMC-Behavioral Health of West Georgia	705 Dixie Street Carrollton GA 30117-3818	81-2238385
Tanner Family Healthcare of Franklin Inc	705 Dixie Street Carrollton GA 30117-3818	26-0585684
Tanner Intensive Medical Services	705 Dixie Street Carrollton GA 30117-3818	20-0336940
TMC Haralson Family Health Care Center Inc	705 Dixie Street Carrollton GA 30117-3818	58-2378722
TMC Immediate Care Inc	705 Dixie Street Carrollton GA 30117-3818	20-0379196
TMC Occupational Health, Inc.	705 Dixie Street Carrollton GA 30117-3818	58-2362404
TMC Tallapoosa Family Health Care Center Inc	705 Dixie Street Carrollton GA 30117-3818	58-2378724
TMC West Carroll Family Healthcare Center Inc	705 Dixie Street Carrollton GA 30117-3818	58-2504393
TMC West Georgia Anesthesia Associates Inc	705 Dixie Street Carrollton GA 30117-3818	20-3604642

81822TMCGRP Tanner Medical Center Group Return
Federal Statements

FYE: 6/30/2020

Statement 1 - Form 990, Page 1, Line H - Subordinates Included in Group Return (continued)

Business Name	Address	EIN
Tanner Primary Care of Roanoke	705 Dixie Street Carrollton GA 30117-3818	83-3903783
TMC/Tanner Pain Management, Inc.	705 Dixie Street Carrollton GA 30117-3818	83-3820540
TMC Woodland Family Healthcare, Inc.	705 Dixie Street Carrollton GA 30117-3818	26-3196318
West Georgia Surgery Center, Inc.	705 Dixie Street Carrollton GA 30117-3818	83-3671516
TMC/Buchanan Family Healthcare, Inc.	705 Dixie Street Carrollton GA 30117-3818	58-2502339
Tanner Oncology Services, Inc.	705 Dixie Street Carrollton GA 30177-3818	84-4995668
TMG Northwest Georgia Oncology Center, Inc.	705 Dixie Street Carrollton GA 30177-3818	85-0582557

				_			OMB 1	No. 1545-0047	
Form 990-T	(and proxy tax under section 6035(e))								
Department of the Treasury		uGo to www.i	tax year beginning $0.7/0.1/$ rs.gov/Form990T for instru	ctions a	nd the latest information	n.	Open to Pu	blic Inspection for	
Internal Revenue Service Check box if	u Do i		s on this form as it may be						
A address changed B Exempt under section	-	Name of organization	(Check box if name chan	ged and so	ee instructions.)	D Employer ide (Employees' tru			
X 501(C)(3)	Print	TMC/Higgi	ns General Ho	ospi [.]	tal Inc				
408(e) 220(e)	or		or suite no. If a P.O. box, see instru		1 "	58-24	14416		
408A 530(a)	Type	705 Dixie	Street		non	E Unrelated bus	siness activity	code	
529(a)	\cup	City or town, state or pro	ovince, country, and ZIP or foreign	postal cod	le.	(See instruction	ons.)	V	
C Book value of all assets		Carrollto	n l	GA 3	0117-3818	62150	0		
at end of year	F G	roup exemption num	ber (See instructions.) u		5				
		heck organization typ			501(c) trust	401(a) trust	: O	her trust	
			des or businesses. u	<u>1</u> d	escribe the only (or fir	st) unrelated trad	de or busir	ess here	
u <u>Reference</u>							•	e, complete	
Parts I–V. If more than	one, des	scribe the first in the I	blank space at the end of	the prev	ious sentence, comple	te Parts I and II,	complete	a	
			en complete Parts III-V.						
I During the tax year, wa	as the co	rporation a subsidiary	in an affiliated group or a	a parent-	-subsidiary controlled g	group?	u <u>X</u>	Yes No	
If "Yes," enter the nam					FO 1700140				
<u>u Tanner Me</u>					58-1790149		770	226 0500	
J The books are in care				-		hone number u	1 / / U = 8		
		le or Business I		1	(A) Income	(B) Expenses		(C) Net	
1a Gross receipts or sal		160,595			160 505				
b Less returns and allo				1c	160,595				
		P 4		2	160 505			160 505	
3 Gross profit. Subtract				3	160,595			160,595	
4a Capital gain net inco	me (attac	ch Schedule D)		4a 4b					
			4797)	4D 4C					
c Capital loss deductio	n for trus	SIS		4C					
5 Income (loss) from p statement)		•	•	_					
				5					
Rent income (SchedeUnrelated debt-finance	ule C)			7					
8 Interest, annuities, royal	tion and r	ropts from controlled ord	janization (Schedule F)	8					
9 Investment income of a	coction 50	21(c)(7) (0) or (17) org	anization (Schedule G)	9					
10 Exploited exempt act	Section 30	ma (Schadula I)		10					
11 Advertising income (Schodulo			-					
11 Advertising income (12 Other income (See i)	netruction	e: attach echodulo)		12					
				-	160,595			160,595	
Part II Deduction	ons No	ot Taken Elsewh the unrelated bu	nere (See instructions			ctions.) (Ded	uctions r		
			Schedule K)				14		
							15		
16 Repairs and mainten	ance					[16		
17 Bad debts						L	17		
18 Interest (attach sche	dule) (se	e instructions)					18		
19 Taxes and licenses							19	2	
20 Depreciation (attach	Form 45	62)			20				
21 Less depreciation cla	imed on	Schedule A and else	where on return		21a		21b	0	
22 Depletion						· · · ·	22		
23 Contributions to defe	rred com	pensation plans					23		
24 Employee benefit pro	ograms _.						24		
25 Excess exempt expe	nses (Sc	chedule I)					25		
26 Excess readership of	osts (Sch	nedule J)				L	26		
27 Other deductions (at	tach sch	edule)			See Statem	ent l L	27	119,679	
28 Total deductions. A	Add lines	14 through 27					28	119,681	
			rating loss deduction. Sub				29	40,914	
· · · · · · · · · · · · · · · · · · ·	_		s beginning on or after Jar						
instructions)							30		
31 Unrelated business to	axable in	come. Subtract line 3	30 from line 29				31	40,914	

Form	990-T (2019) TMC/Higgins General Hospital Inc	58	-2414416				Page 2
	art III Total Unrelated Business Taxable income						
32	Total of unrelated business taxable income computed from all unrelated trades or b	usinesses	(see				
	instructions)				32		40,914
33	Amounts paid for disallowed fringes				33		,
34	Charitable contributions (see instructions for limitation rules)				34		
35	Total unrelated business taxable income before pre-2018 NOLs and specific deductions						
	34 from the sum of lines 32 and 33				35		40,914
36	Deductions for net operating loss arising in tax years beginning before January 1, 20						- , -
	instructions)				36		
37	Total of unrelated business taxable income before specific deduction. Subtract line 3	36 from lir	ne 35		37		40,914
38	Specific deduction (Generally \$1,000, but see line 38 instructions for exceptions)				38		1,000
39	Unrelated business taxable income. Subtract line 38 from line 37. If line 38 is great line 38 from line 37.					_	
	enter the smaller of zero or line 37		•		39		39,914
Pa	art IV Tax Computation						
40	Organizations Taxable as Corporations. Multiply line 39 by 21% (0.21)				40		8,382
41	Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax of						
	the amount on line 39 from: Tax rate schedule or Schedule D (Form				41		
42	Proxy tax. See instructions				42		
43	Alternative minimum tax (trusts only)				43		
44	Tax on Noncompliant Facility Income. See instructions				44		
<u>45</u>	Total. Add lines 42, 43, and 44 to line 40 or 41, whichever applies				45		8,382
_Pa	art V Tax and Payments						
46a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	46a					
b	Other credits (see instructions)	46b					
С	General business credit. Attach Form 3800 (see instructions)	46c					
d	Credit for prior year minimum tax (attach Form 8801 or 8827)	46d					
е	Total credits. Add lines 46a through 46d				46e		
47	Subtract line 46e from line 45				47		8,382
48	Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (att	t. sch.)			48		
49	Total tax. Add lines 47 and 48 (see instructions)				49		8,382
50	2019 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k) lir	ne 3			50		
51a	Payments: A 2018 overpayment credited to 2019	51a			-		
b	2019 estimated tax payments	51b	8,	<u>300</u>	_		
C	Tax deposited with Form 8868	51c		82	-		
d	Foreign organizations: Tax paid or withheld at source (see instructions)	51d			-		
e	Backup withholding (see instructions)	51e			-		
Ť	Credit for small employer health insurance premiums (attach Form 8941)	51f			-		
g	Other credits, adjustments, and payments: Form 2439 Total u						
					-		0 202
52 52	Total payments. Add lines 51a through 51g			. [25]	52		8,382
53	Estimated tax penalty (see instructions). Check if Form 2220 is attached Tax due. If line 52 is less than the total of lines 49, 50, and 53, enter amount owed		u	X	53		<u>15</u> 15
54 55	Overpayment. If line 52 is larger than the total of lines 49, 50, and 53, enter amount owed			u	54 55		13
56	Enter the amount of line 55 you want: Credited to 2020 estimated tax \mathbf{u}	ii overpaic	Refunded	u	56		
	art VI Statements Regarding Certain Activities and Other Inf	ormatio			30		
 57							Yes No
J,	At any time during the 2019 calendar year, did the organization have an interest in cover a financial account (bank, securities, or other) in a foreign country? If "YES," the	ne organiza	ation may have to	file			100 110
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "YES," enter	the name	of the foreign cou	ntry			V
58	here u						X
30	During the tax year, did the organization receive a distribution from, or was it the gralf "YES," see instructions for other forms the organization may have to file.	antor of, o	r transferor to, a fo	oreign	trust?		
59	Enter the amount of tax-exempt interest received or accrued during the tax year us						
Sin	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and stature, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which pr	atements, and	to the best of my knowledge	edge an	d belief, it	is May	the IRS discuss this return
Sig Hei		eparer nas ar	iy kilowieuge.			with (see	the IRS discuss this return the preparer shown below instructions)?
ııcı						,300	X Yes No
	Signature of officer Date Title Print/Type preparer's name Preparer's signature		Date		Check	if	PTIN
Paid		tine		11/2	self-em	Ш "	
	Darer Jacqueline G. Atkins Jacqueline Att Darer Firm's name Braffin & Tucker LLP	MVS,	C_{T} 3/1	<i>4/21</i> Firm's			P00861721 8-0914992
_	Only PO Box 71309			IIIIIS	LIIN J		, <u>, , , , , , , , , , , , , , , , , , ,</u>
J.J.C	Firm's address } Albany, GA 31708-1309			Phone	e no.	229	-883-7878

	n 990-T (2019) TMC/E nedule A - Cost of G						-2414416		Page 3
1	Inventory at beginning of		ei illet	6				6	
2				7			uhtraat	0	
	Purchases	2			_				
3 4a	Cost of labor				line 6 from line 5.			-	
	Additional sec. 263A costs	4a			In Part I, line 2			7	
b	(attach schedule) Other costs			8		263A (with respect to	Ye	s No	
	(attach schedule)		_			_	equired for resale) apply		
5	Total. Add lines 1 through			le h	to the organization			ΩM	
	nedule C - Rent Inco ee instructions)	ome (From Rea	Prop	erty and Pe	ersonal Proper	ty Le	eased with Real P	operty)	
	scription of property								
(1)	N/A								
(2)									
(3)									
(4)									
(-)		2. Rent receiv	ed or accr	ued					
	(a) From personal property (if the	percentage of rent		(b) From real and	d personal property (if the	,	3(a) Deductions di	ectly connected with the inco	me.
	for personal property is more th		р	• •	or personal property exce		1 ''	and 2(b) (attach schedule)	
	more than 50%	s)		50% or if the rent is	based on profit or incon	ne)			
(1)									
(2)									
(3)									
(4)									
Tota	<u> </u>		Total				(b) Total deduction	c	
(c)]	Total income. Add totals of	f columns 2(a) and 2	(b) Ente	er			Enter here and on pa		
	and on page 1, Part I, line		(D). LIN	O1	u		Part I, line 6, column		
	nedule E – Unrelated		Inco	me (see inst	ructions)		•		
				,	,		3. Deductions directly co	nnected with or allocable to	
	1. Description of debt-	financed property			income from or to debt-financed		debt-finan	ced property	
	i. Description of debt	-ililanced property			property		(a) Straight line depreciation	(b) Other deductio	ns
							(attach schedule)	(attach schedule)
(1)	N/A								
(2)									
(3)									
(4)									
	4. Amount of average	5. Average adjusted		6	. Column			8. Allocable deducti	ons
	acquisition debt on or allocable to debt-financed	of or allocable to debt-financed prop			4 divided		Gross income reportable (column 2 x column 6)	(column 6 x total of co	lumns
	property (attach schedule)	(attach schedule		by	column 5		(column 2 x column o)	3(a) and 3(b))	
(1)						%			
(2)						%			
(3)						%			
(4)						%			
						Er	nter here and on page 1,	Enter here and on	page 1,
							Part I, line 7, column (A).	Part I, line 7, colui	
Tota	ıls				u	ı L			
	l dividends-received ded						u		

Form **990-T** (2019)

Schedule F – Interest, Anr	nuities, Roya	alties, and Ro	ents F	rom Contr	olled	Organ	ization	s (see in	struction	ns)
·				ot Controlled				•		•
1. Name of controlled		2. Employer	0 N		4.7			D. 1 . 1	4.0	6 De Lader - Freed
organization	idei	ntification number		related income ee instructions)		tal of specif ments mad		Part of column cluded in the c		Deductions directly connected with income
			(1033) (36	e instructions)	pay	ments mau		inization's gros	٠,	in column 5
NT / 7\							- 3-			
(1) N/A		-							-	
(2)										
(3)	_							<u></u>		
(4)	10	Ino			<u>t.</u>					
Nonexempt Controlled Organiz	ations									
1 00			M '			10 Pr	art of column	a 0 that is		Deductions directly
7. Taxable Income	l l	Net unrelated income	-	9. Total of specifi		1	ded in the co			ected with income in
	l (ic	ss) (see instructions)		payments made	,	1	zation's gros			column 10
(1)										
(2)										
(3)										
(4)						A -1 -1			A -1 -1	Lashurana Carad 44
						1	columns 5 a here and or			l columns 6 and 11. here and on page 1,
							I, line 8, coli			I, line 8, column (B).
Totals					u					
Schedule G – Investment I	Income of a	Section 501	(c)(7),	(9), or (17)	Orga	<u>anizatio</u>	on (see	instructio	ns)	
				3. Ded	uctions					5. Total deductions
1. Description of income		2. Amount of in	come	directly of	connected	d	4. Se	et-asides	a	and set-asides (col. 3
				(attach	schedule))	(attach	schedule)		plus col.4)
(1) N/A										
(2)										
(3)				+						
(4)										
		Enter here and or	n page 1,							er here and on page 1,
		Part I, line 9, colu	umn (A).						Par	t I, line 9, column (B).
Totals	u									
Schedule I - Exploited Exe	empt Activit	y Income, Ot	her Th	nan Advert	ising	Incom	e (see	instruction	าร)	
	2. Gross	3. Expens		4. Net income (I		5 0				7. Excess exempt
	unrelated	directly connected		from unrelated to or business (col		Gross from acti		6. Exp		expenses
1. Description of exploited activity	business incom	e production		2 minus column		is not ur	•	attributa		(column 6 minus column 5, but not
	from trade or business	unrelated		If a gain, comp		business	income	colur	nn 5	more than
	Buoin coo	business ind	come	cols. 5 through	7.					column 4).
37 / 7					_			-		
(1) N/A										
(2)										
(3)										
(4)										
	Enter here and o									Enter here and
	page 1, Part I, line 10, col. (A)	page 1, Pa line 10, col.								on page 1, Part II, line 25.
Totals u			(2).							1 411 11, 11110 201
Schedule J - Advertising I	ncome (see	instructions)								
Part I Income From I			a Con	ealidatad	Racio					
rait income i fom i		Teported on	a Con			•		1		T
	2. Gross			 Advertising gain or (loss) (7. Excess readership costs (column 6
1. Name of periodical	advertising	3. Direc		2 minus col. 3)		5. Circu		6. Read		minus column 5, but
	income	advertising	costs	a gain, compu		inco	me	COS	StS	not more than
				cols. 5 through	7.					column 4).
(1) N/A										
(2)										
(3)										
(4)			$\neg \neg$							
Totals (carry to Part II, line (5)). u										
rotars to art II, IIIIc (J)). U	1							1		ı

Total. Enter here and on page 1, Part II, line 14

Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.) 4. Advertising 7. Excess readership 2. Gross gain or (loss) (col. costs (column 6 5. Circulation 6. Readership 3. Direct advertising 2 minus col. 3). If minus column 5, but 1. Name of periodical advertising costs income income not more than a gain, compute cols. 5 through 7. column 4). (1) N/A(2) (3) Totals from Part I Enter here and on Enter here and on Enter here and page 1, Part I, page 1, Part I, on page 1, Part II, line 26. line 11, col. (A). line 11, col. (B). Totals, Part II (lines 1-5) Schedule K - Compensation of Officers, Directors, and Trustees (see instructions) 3. Percent of time devoted to 4. Compensation attributable to 1. Name 2. Title unrelated business business (1) N/A % % (2) % (3) %

Form **990-T** (2019)

 \mathbf{u}

Form 990-T

Underpayment of Estimated Tax by Corporations

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

u Attach to the corporation's tax return. uGo to www.irs.gov/Form2220 for instructions and the latest information.

Employer identification number Name TMC/Higgins General Hospital Inc 58-2414416 Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220. Part I Required Annual Payment Total tax (see instructions) 8.382 2a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1 2a **b** Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method 2b c Credit for federal tax paid on fuels (see instructions) 2c **Total.** Add lines 2a through 2c 2d Subtract line 2d from line 1, If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty 8,382 Enter the tax shown on the corporation's 2018 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5 8,044 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3 8.044 Part II Reasons for Filing—Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty. See instructions. 6 The corporation is using the adjusted seasonal installment method. The corporation is using the annualized income installment method. 7 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax. Part III Figuring the Underpayment (a) (b) (c) (d) Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th 10/15/19 12/15/19 03/15/20 06/15/20 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Schedule A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 10 2,011 2,011 2,011 2,011 11 Estimated tax paid or credited for each period. For column (a) only, 4,100 2,100 2,100 enter the amount from line 11 on line 15. See instructions 11 Complete lines 12 through 18 of one column before going to the next column. 78 12 167 4,100 2,178 2,267 13 **13** Add lines 11 and 12 2,011 14 Add amounts on lines 16 and 17 of the preceding column 2,089 0 2,178 2,267 15 15 If the amount on line 15 is zero, subtract line 13 from line 14. 0 0 Otherwise, enter -0-16 17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go 2,011

18 Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17—no penalty is owed.

17

For Paperwork Reduction Act Notice, see separate instructions.

15. Then go to line 12 of the next column

18 Overpayment. If line 10 is less than line 15, subtract line 10 from line

Form **2220** (2019)

0

0

167

0

78

	m 2220 (2019) TMC/Higgins Part IV Figuring the Penalty	Genera	1 F	Hospital Inc	58-24144	16	Page 2
	rait IV Figuring the Fehalty		Π	(a)	(b)	(c)	(d)
19	Enter the date of payment or the 15th day of the 4th mo	nth after the		(-)	(-)	(6)	(4)
	close of the tax year, whichever is earlier. (C corporati	ons with tax					
	years ending June 30 and S corporations: Use 3rd	d month instead					
	of 4th month. Form 990-PF and Form 990-T filers: U						
	instead of 4th month.) See instructions \dots		19	See Worksh	eet		
20	Number of days from due date of installment on line 9 to shown on line 19	the date	20	spec	tion	LCC	DV
21	Number of days on line 20 after 4/15/2019 and before 7.	/1/2019	21				l' J
22	Underpayment on line 17 x Number of days on line 21	x 6% (0.06)	22	\$	\$	\$	\$
23	Number of days on line 20 after 6/30/2019 and before 1	0/1/2019	23				
24	Underpayment on line 17 x Number of days on line 23 365	x 5% (0.05)	24	\$	\$	\$	\$
25	Number of days on line 20 after 9/30/2019 and before 1.	/1/2020	25				
26	Underpayment on line 17 x Number of days on line 25 365	x 5% (0.05)	26	\$	\$	\$	\$
27	Number of days on line 20 after 12/31/2019 and before	4/1/2020	27				
28	Underpayment on line 17 x $\frac{\text{Number of days on line 27}}{366}$	x 5% (0.05)	28	\$	\$	\$	\$
29	Number of days on line 20 after 3/31/2020 and before 7.	/1/2020	29				
30	Underpayment on line 17 x Number of days on line 29 $$366$$	x *%	30	\$	\$	\$	\$
31	Number of days on line 20 after 6/30/2020 and before 1	0/1/2020	31				
32	Underpayment on line 17 x Number of days on line 31 $$ 366	x *%	32	\$	\$	\$	\$
	Number of days on line 20 after 9/30/2020 and before 1.	/1/2021	33				
34	Underpayment on line 17 x Number of days on line 33 366	x *%	34	\$	\$	\$	\$
35	Number of days on line 20 after 12/31/2020 and before	3/16/2021	35				
36	Underpayment on line 17 x $\frac{\text{Number of days on line 35}}{365}$	x *%	36	\$	\$	\$	\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36		37	\$	\$	\$	\$
38	Penalty. Add columns (a) through (d) of line 37. Enter t	he total here and o	n Form	1120, line 34; or the comparable		00 0	1 5

^{*}Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

				Form 22	20 Workshe	et			
Form 222	20	For calendar	year 2019, or ta	x year beginning	07/01/	19 , and er	nding 06	/30/20	2019
Name								Employer lo	dentification Number
TMC/Higg	ins	General	Hospita	al Inc				58-241	4416
			1st Quart		2nd Quarter		3rd Quarter		4th Quarter
Due date of e	stimate	d payment	<u> 10/15/</u>		12/15/19	<u>0</u>	<u>3/15/2</u>	0	<u>06/15/20</u>
Amount of uno				<u>15</u> p	ect	tor) (0	py
Date of payme Amount of pay		1st Pa	yment 	2nd Payment 12/10/19 4,10	3rd Pay 03/10		4th Pay 06/10		5th Payment
Qtr		From	То	Unde	erpayment	#Days	Rate	I	enalty
1	10	/15/19	12/10/1	 L9	2,011	56	5.0	0	15
		Total	Penalty					===	15

81824 TMC/Higgins General Hospital Inc

58-2414416 FYE: 6/30/2020 **Federal Statements**

Statement 1 - Form 990-T, Part II, Line 28 - Other Deductions



								ON	//B No. 1545-0047
Forr	₁ 990-T			nization Busined proxy tax under					2019
	artment of the Treasury nal Revenue Service		uGo to www.irs	year beginning $0.7/0.1/$.gov/Form990T for instruction this form as it may be	ctions a	and the latest informatio	n.	Open to	Public Inspection for R) Organizations Only
A	Check box if address changed	0.20.	Name of organization (D Employer idea		
_	Exempt under section						(Employees' tru	st, see in:	structions.)
ļ	X 501(C)(3)	Print		<u>Rica Hospita</u>		Inc.			
-	408(e) 220(e)	or		suite no. If a P.O. box, see instruc	ctions.	tion	58-24		
-	408A 530(a)	Туре	705 Dixie	nce, country, and ZIP or foreign		! !() 	E Unrelated bus		tivity code
	529(a)		Carrollton			30117-3818	62150		,
_	Book value of all assets at end of year	F G		er (See instructions.) u			02130	0 =	
	at end of year		neck organization type			501(c) trust	401(a) trust		Other trust
Н	Enter the number of the		<u> </u>	es or businesses. u		Describe the only (or fire			
	u Reference	-					,		one, complete
	Parts I–V. If more than	one, des	scribe the first in the bla	ank space at the end of t	he pre	vious sentence, comple	e Parts I and II,	comple	ete a
	Schedule M for each ac								
I	During the tax year, was	s the co	rporation a subsidiary i	in an affiliated group or a	paren	t-subsidiary controlled g	roup?	. u	X Yes No
	If "Yes," enter the name			parent corporation.		58-1790149			
	The books are in care o						hone number 11	770	-836-9580
			e or Business In	come		(A) Income	(B) Expenses		(C) Net
1a	Gross receipts or sale		308,856			, ,			
b	Less returns and allow			c Balance u	1c	308,856			
2					2				
3	Gross profit. Subtract	line 2 fr	om line 1c		3	308,856			308,856
4a	Capital gain net incom	ne (attac	h Schedule D)		4a				
b				97)	4b				
C	Capital loss deduction	for trus	its		4c				
5	atatamant)		and S corporation (a						
	statement)				5 6				
6 7	Liprolated debt finance	ie C)	(Sabadula E)		7				
8	Interest annuities rovalti	es and r	ents from controlled organ	nization (Schedule F)	8				
9	Investment income of a s	section 50	01(c)(7), (9), or (17) organ	ization (Schedule G)	9				
10	Exploited exempt activ	vitv inco	me (Schedule I)		10				
11	Advertising income (S	Schedule	J)		11				
12	Other income (See in	struction	s; attach schedule)		12				
<u>13</u>	Total. Combine lines	3 through	ıh 12		13				308,856
P	art II Deductio connected	ns No d with	t Taken Elsewhe the unrelated bus	ere (See instructions iness income.)	for I	imitations on dedu	ctions.) (Ded	uction	s must be directly
14				chedule K)				14	
15	Salaries and wages							15	
16	Repairs and maintena	ance						16	
17	Bad debts		- !					17	
18	Interest (attach sched	iuie) (se	e instructions)					18 19	14
19 20	Depreciation (attach F		 82)					19	
21	Less depreciation clair	med on	Schedule A and elsew	here on return		21a		21b	0
22							I .	22	
23	Contributions to defer	red com	pensation plans					23	
24	Employee benefit pro	grams						24	
25	Excess exempt exper	nses (Sc	hedule I)					25	
26	Excess readership co	sts (Sch	edule J)				L	26	
27	Other deductions (atta	ach sche	edule)			See Statem	ent l L	27	140,667
28	Total deductions. A	dd lines	14 through 27					28	140,681
29				ting loss deduction. Subt				29	168,175
30		rating lo	ss arising in tax years	beginning on or after Jan	nuary 1	, 2018 (see			
24				from line 20				30	160 175
<u>31</u>	Unrelated business ta	xadie in	corne. Subtract line 30	from line 29				31	168,175

Form	n 990-T (2019) TMC/Villa Rica Hospital, Inc. 58-2453303		Page 2
	art III Total Unrelated Business Taxable income		
32	Total of unrelated business taxable income computed from all unrelated trades or businesses (see		
	instructions)	32	168,175
33	Amounts paid for disallowed fringes	33	,
34	Charitable contributions (see instructions for limitation rules)	34	
35	Total unrelated business taxable income before pre-2018 NOLs and specific deductions. Subtract line		
	34 from the sum of lines 32 and 33	35	168,175
36	Deductions for net operating loss arising in tax years beginning before January 1, 2018 (see		,
	instructions	36	
37	Total of unrelated business taxable income before specific deduction. Subtract line 36 from line 35	37	168,175
38	Specific deduction (Generally \$1,000, but see line 38 instructions for exceptions)	38	1,000
39	Unrelated business taxable income. Subtract line 38 from line 37. If line 38 is greater than line 37,		
	enter the smaller of zero or line 37	39	167,175
Pa	art IV Tax Computation		10,11,0
40	Organizations Taxable as Corporations. Multiply line 39 by 21% (0.21)	40	35,107
41	Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax on		00 / = 0 /
	the amount on line 39 from: Tax rate schedule or Schedule D (Form 1041)	41	
42	Proxy tax. See instructions	42	
43	Alternative minimum tax (trusts only)	43	
44	Tax on Noncompliant Facility Income. See instructions	44	
45	Total. Add lines 42, 43, and 44 to line 40 or 41, whichever applies	45	35,107
Pa	art V Tax and Payments		
46a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) 46a		
b	Other credits (see instructions) 46b		
С	General business credit. Attach Form 3800 (see instructions) 46c		
d	Credit for prior year minimum tax (attach Form 8801 or 8827) 46d		
е	Total credits. Add lines 46a through 46d	46e	
47	Subtract line 46e from line 45	47	35,107
48	Other taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (att. sch.)	48	
49	Total tax. Add lines 47 and 48 (see instructions)	49	35,107
50	2019 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k) line 3	50	
51a	Payments: A 2018 overpayment credited to 2019 51a 101		
b	2019 estimated tax payments <u>51b</u> 41,500		
С	Tax deposited with Form 8868 51c		
d	Foreign organizations: Tax paid or withheld at source (see instructions) 51d		
е	Backup withholding (see instructions) 51e		
f	Credit for small employer health insurance premiums (attach Form 8941)		
g	Other credits, adjustments, and payments: Form 2439 Total u 51g		
	Form 4136 Other Total u 51g		
52	Total payments. Add lines 51a through 51g	52	41,601
53	Estimated tax penalty (see instructions). Check if Form 2220 is attached $u\ X$	53	67
54	Tax due. If line 52 is less than the total of lines 49, 50, and 53, enter amount owed u	54	
55	Overpayment. If line 52 is larger than the total of lines 49, 50, and 53, enter amount overpaid u	55	6,427
<u>56_</u>	Enter the amount of line 55 you want: Credited to 2020 estimated tax u 6,427 Refunded u	56	
	art VI Statements Regarding Certain Activities and Other Information (see instructions)		T., T.,
57	At any time during the 2019 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, securities, or other) in a foreign country? If "YES," the organization may have to file		Yes No
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "YES," enter the name of the foreign country		
	here u		X
58	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign	trust?	X
59	If "YES," see instructions for other forms the organization may have to file. Enter the amount of tax-exempt interest received or accrued during the tax year u\$		
	Under penalties of periury. I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and	belief, it	is
Sig	true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.		May the IRS discuss this return with the preparer shown below (see instructions)?
Hei	re u u cFO		. – –
	Signature of officer Date Title		
	Print/Type preparer's name Preparer's signature Date	Check	if PTIN
Paid			
	parer Firm's name } Draffin & Tucker LLP Firm's	EIN }	58-0914992
Use	Only PO Box 71309		000 000 ====
	Firm's address } Albany, GA 31708-1309	no.	229-883-7878

Forn	m 990-T (2019) TMC/\	/illa Rica	Hos	pital,	Inc.	58-2	2453303	Page 3	
	nedule A - Cost of G				ntory valuation			· ·	
1	Inventory at beginning of	year 1		6	Inventory at end o	f year		6	
2	Purchases	2		7					
3	Cost of labor				line 6 from line 5.	Enter her	re and		
4a	Additional sec. 263A costs				in Part I, line 2			7	
	(attach schedule)	4a		8	Do the rules of se	ction 263	SA (with respect to	Yes No	
b		4b				ired for resale) apply	130 110		
5	(attach schedule) Total. Add lines 1 through		10		to the organization	_			
_	nedule C - Rent Inco		l Pron	erty and P				operty)	
	ee instructions)		ı lop		Cisoliai i Topci		Joseph Milli Medi J.	opens)	
	scription of property			_				- 	
(1)	N/A								
(2)	11/ 11								
(3)									
(4)									
(4)		2. Rent receiv	ed or acci	rued					
	(-) F ('f th-		Cu or acci				0(1)		
	(a) From personal property is more than				nd personal property (if the for personal property exce		1 ''	ectly connected with the income	
for personal property is more than 10% but not more than 50%)				-	is based on profit or incom		in columns 2(a) and 2(b) (attach schedule)		
<u></u>		·/				/			
(1)									
(2)									
(3)									
(4) T-1-	.1		T-4-1						
			Total				(b) Total deduction		
(c) Total income. Add totals of columns 2(a) and 2(b). Enter here and on page 1, Part I, line 6, column (A)							Enter here and on page		
	nedule E – Unrelated				u trustions\		Part I, line 6, column	(b) u	
<u> 301</u>	nedule E – Unrelated	Dept-Finance	a inco	me (see ins	tructions)				
				2. Gros	s income from or			nnected with or allocable to ced property	
	1. Description of debt-	-financed property		allocable	allocable to debt-financed			1	
			property (a			(a) \$	Straight line depreciation	(b) Other deductions (attach schedule)	
	3.T. / 3.						(attach schedule)	(attach scriedule)	
(1)	N/A								
(2)									
(3)									
(4)		1							
	 Amount of average acquisition debt on or 	Average adjusted of or allocable to			6. Column	7.0	Gross income reportable	8. Allocable deductions	
	allocable to debt-financed	debt-financed prop					column 2 x column 6)	(column 6 x total of columns 3(a) and 3(b))	
property (attach schedule) (attach schedule)		e)	L.	y column 5			3(a) and 3(b))		
(1)						%			
(2)						%			
(3)						%			
(4)						%			
							here and on page 1,	Enter here and on page 1,	
						Part	I, line 7, column (A).	Part I, line 7, column (B).	
Tota	als				u				
Tota	al dividends-received ded						u		

Form **990-T** (2019)

Part I Income From	Periodicals Rep	orted on a Co	nsolidated Bas	is		
1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1) N/A						
(2)						
(3)						
(4)						
Totals (carry to Part II, line (5)). u						

Totals, Part II (lines 1-5)

Form 990-T (2019) TMC/Villa Rica Hospital, Inc. 58-2453303 Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns

2 through 7 on a line-by-line basis.) 4. Advertising 7. Excess readership 2. Gross gain or (loss) (col. costs (column 6 3. Direct 5. Circulation 6. Readership advertising 2 minus col. 3). If minus column 5, but 1. Name of periodical advertising costs income income a gain, compute not more than cols. 5 through 7. column 4). (1) N/A(2) (3) Totals from Part I Enter here and on Enter here and on Enter here and page 1, Part I, page 1, Part I, on page 1, Part II, line 26. line 11, col. (A). line 11, col. (B).

Schedule K – Compensation of Officer	s, Directors, and Trustees	(see instructions)
--------------------------------------	----------------------------	--------------------

1. Name	2. Title	3. Percent of time devoted to business	Compensation attributable to unrelated business
(1) N/A		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14		u	

Form **990-T** (2019)

Page 5

Form 990-T

Underpayment of Estimated Tax by Corporations

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

u Attach to the corporation's tax return. uGo to www.irs.gov/Form2220 for instructions and the latest information.

Employer identification number Name TMC/Villa Rica Hospital, Inc. 58-2453303 Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220. Part I Required Annual Payment Total tax (see instructions) 35,107 2a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1 2a **b** Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method 2b c Credit for federal tax paid on fuels (see instructions) 2c **Total.** Add lines 2a through 2c 2d Subtract line 2d from line 1, If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty 35,107 Enter the tax shown on the corporation's 2018 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5 41,202 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter 35,107 the amount from line 3 Part II Reasons for Filing—Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty. See instructions. 6 The corporation is using the adjusted seasonal installment method. The corporation is using the annualized income installment method. 7 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax. Part III Figuring the Underpayment (a) (b) (c) (d) Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th 03/15/20 10/15/19 12/15/19 06/15/20 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Schedule A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 10 8,777 8,777 8,777 8,776 11 Estimated tax paid or credited for each period. For column (a) only, 101 20,700 10,400 enter the amount from line 11 on line 15. See instructions 10,400 11 Complete lines 12 through 18 of one column before going to the next column. 12 3,247 4,870 20,700 13,647 15,270 13 **13** Add lines 11 and 12 8,676 14 Add amounts on lines 16 and 17 of the preceding column 12,024 15,270 101 13,647 15 15 If the amount on line 15 is zero, subtract line 13 from line 14. 0 0 Otherwise, enter -0-16

18 Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17—no penalty is owed.

17

8,676

For Paperwork Reduction Act Notice, see separate instructions.

Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go

to line 18

15. Then go to line 12 of the next column

18 Overpayment. If line 10 is less than line 15, subtract line 10 from line

Form **2220** (2019)

0

0

4,870

0

3,247

17

	m 2220 (2019) TMC/Villa Rica Hos	pit	al, Inc.	58-24533	03		Page 2
F	art IV Figuring the Penalty						1
			(a)	(b)	(c)		(d)
19	Enter the date of payment or the 15th day of the 4th month after the						
	close of the tax year, whichever is earlier. (C corporations with tax						
	years ending June 30 and S corporations: Use 3rd month instead						
	of 4th month. Form 990-PF and Form 990-T filers: Use 5th month						
	instead of 4th month.) See instructions	19	See Worksh	eet			
20	Number of days from due date of installment on line 9 to the date		\mathbf{p}	tion			
	shown on line 19	20	SUEL			<u>, ()</u>	IJV
21	Number of days on line 20 after 4/15/2019 and before 7/1/2019	21	-				-
22	Underpayment on line 17 x Number of days on line 21 X 6% (0.06)	22	\$	\$	\$		\$
	365						
23	Number of days on line 20 after 6/30/2019 and before 10/1/2019	23					
24	Underpayment on line 17 x Number of days on line 23 X 5% (0.05)	24	\$	\$	\$		\$
	365						
25	Number of days on line 20 after 9/30/2019 and before 1/1/2020	25					
	Hambor of days on the 20 and 700/2017 and boloto 177/2020						
26	Underpayment on line 17 x Number of days on line 25 X 5% (0.05)	26	\$	\$	\$		\$
	365						
27	Number of days on line 20 after 12/31/2019 and before 4/1/2020	27					
	Number of days of line 20 and 12/3/1/2017 and before 4/1/2020						
28	Underpayment on line 17 x Number of days on line 27 x 5% (0.05)	28	\$	\$	\$		\$
20	366						
29	Number of days on line 20 after 3/31/2020 and before 7/1/2020	29					
23	Number of days of fine 20 and 3/3/1/2020 and before 1/1/2020						
30	Underpayment on line 17 x Number of days on line 29 X *%	30	\$	\$	\$		\$
•	366						
31	Number of days on line 20 after 6/30/2020 and before 10/1/2020	31					
٥.	Number of days on line 20 and 0/30/2020 and before 10/1/2020						
32	Underpayment on line 17 x Number of days on line 31 X *%	32	\$	\$	\$		\$
32	366						
33	Number of days on line 20 after 9/30/2020 and before 1/1/2021	33					
33	Number of days on line 20 after 9/30/2020 and before 1/1/2021						
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$
	366						·
25	Number of days on line 20 after 12/31/2020 and before 3/16/2021	35					
35	Underpayment on line 17 x $\frac{\text{Number of days on line 35}}{365}$ X *%	36	\$	\$	\$		\$
30	Uniderpayment on line 17 x 365		*	*	7		*
27	Add lines 22, 24, 24, 20, 20, 22, 24, cml, 27	37	\$	\$	\$		\$
3/	Add lines 22, 24, 26, 28, 30, 32, 34, and 36		1*	<u> * </u>	· ·]*
38	Penalty. Add columns (a) through (d) of line 37. Enter the total here and o	n Form	1120. line 34: or the comparable				
-5	line for other income tax returns		•			38 \$	67
			<u> </u>	<u> </u>		Ψ	0 /

^{*}Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form 222	20	Form 2220 Worksheet							
FOIII LLL	_	r year 2019, or tax ye	ear beginning	07/01/	19 , and end	ing 06/	30/20	2019	
Name							Employer Id	lentification Number	
TMC/Vill	a Rica Hos	pital, Inc	•				58-245	3303	
		1st Quarter	2	2nd Quarter	31	rd Quarter		4th Quarter	
Due date of e	stimated payment	10/15/19		2/15/19	<u>03</u>	/15/20)	06/15/20	
Amount of un	erpayment applied		\$ PE	ect	ion		70	<u>oy</u>	
Date of payme Amount of pay	ent	•	nd Payment /10/19 20,700	3rd Payr 03/10 10		4th Paym 06/10/ 10		5th Payment	
Qtr	From	То	Underp	payment	#Days	Rate	P	enalty	
1	10/15/19	12/10/19		8,676	56	5.00)	67	
	Total	Penalty					===	67	

81825 TMC/Villa Rica Hospital, Inc.

58-2453303 FYE: 6/30/2020

Federal Statements

Statement 1 - Form 990-T, Part II, Line 28 - Other Deductions

